

# 2012-2013 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN



13 June 2012

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## 1. Introduction

The purpose of the Service Delivery and Budget Implementation Plan (SDBIP) is to assist municipal management to achieve service delivery targets, as well as spending the capital budget within the given time frames.

## 2. Legal Reference

Section 53 of the Municipal Finance Management Act (Act 56 of 2003) MFMA determines that the municipality's SDBIP plan must be approved by the Executive Mayor within 28 days after the approval of the annual budget.

Section 53 determines further that the annual performance agreements of the Municipal Manager and directors as required in section 57 of the Municipal Systems Act (Act 32 of 2000) must be linked to the SDBIP.

Section 69 of the MFMA determines that the draft SDBIP and performance agreements must be submitted to the Executive Mayor within 14 days after the approval of an annual budget.

## 3. Strategic outcomes, risks and outputs in the IDP

| Strategic outcomes  | Major risks   | Outputs  |
|---|---|--|
| 1 A financially sustainable municipality with well maintained assets      | 1.1 If there is insufficient revenue to meet the demand for services<br>1.2 If services are expensive and unaffordable  | 1.1 Secured and increased sources of income<br>1.2 Affordable and well managed budget<br>1.3 Curtailing expenditure<br>1.4 Well managed and maintained assets  |
| 2 Satisfied, involved and well informed clients                           | 2.1 If clients are unsatisfied / uninvolved / uninformed  | 2.1 Prompt, courteous and responsive service that is sensitive to the needs/concerns of the public and respectful of individual rights<br>2.2 External and internal clients that are well informed on municipal matters<br>2.3 Citizens that are actively participating in municipal decision-making |
| 3 An effective, efficient, motivated and appropriately skilled work force | 3.1 If there is a lack of appropriately skilled and productive staff<br>3.2 If the working environment is unsafe and unhealthy                                      | 3.1 A motivated, productive work force pursuing Swartland Municipality's vision, mission, philosophy and values<br>3.2 A well trained and appropriately skilled work force, striving towards service excellence<br>3.3 A safe and healthy working environment  |
| 4 Access to affordable and reliable municipal infrastructure              | 4.1 If infrastructure is ageing and poorly maintained which can result in a collapse in services<br>4.2 If there is a lack of capacity in respect of infrastructure | 4.1 Access for all clients to basic municipal infrastructure<br>4.2 Sufficient capacity in respect of infrastructure<br>4.3 Affordable municipal infrastructure<br>4.4 Reliable, safe and well operated and  |

| Strategic outcomes  | Major risks  | Outputs   |
|---|--|---|
|   |  | maintained municipal infrastructure   |
| 5 Sustainable development of the municipal area (with special emphasis on previously neglected areas) | 5.1 If there is an imbalance between the three pillars of sustainable development i.e. environment, economy and people | 5.1 Social development that improves people's quality of life<br>5.2 Sound management of the urban and rural environment<br>5.3 Economic growth that benefits all   |
| 6 A lean, integrated, stable and corruption free organisation   | 6.1 If there is a lack of good governance<br>6.2 If management - and IT systems are inadequate                         | 6.1 Improved organisational focus and performance<br>6.2 Improved organisational control environment<br>6.3 Sound work ethics<br>6.4 An effective, efficient and well disciplined institution with sustainable capacity<br>6.5 Relevant and efficient IT service and infrastructure |
| 7 Increased community safety through traffic policing, by-law enforcement and disaster management     | 7.1 If there is a decrease in law compliance<br>7.2 If we are insufficiently prepared for disasters                    | 7.1 Increase in law compliance<br>7.2 Strengthening of fire fighting service<br>7.3 Establishment and maintenance of a disaster management structure within the Municipality  |

These strategic outcomes, risks and outputs form the core of the Municipality's strategy in Chapter 7 of the IDP. This is what the Municipality will focus on over the five year term of this IDP. The strategy in Chapter 7 will become a standard item on the agenda of the management team in order to continuously monitor the success of processes, actions and outputs in the achievement of the seven strategic outcomes.

## Annexure 1 : Monthly projections of revenue to be collected for each source

WC015 Swartland - Supporting Table SA25 Budgeted monthly revenue and expenditure

| Description<br>R thousand  | Budget Year 2012/13 |                |                |               |                |                 |               |               |               |               |                |                | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|---------------------|----------------|----------------|---------------|----------------|-----------------|---------------|---------------|---------------|---------------|----------------|----------------|---|------------------------|------------------------|
|  | July                | August         | Sept.          | October       | November       | December        | January       | February      | March         | April         | May            | June           | Budget Year 2012/13                           | Budget Year +1 2013/14 | Budget Year +2 2014/15 |
| <b>Revenue By Source</b>   |                     |                |                |               |                |                 |               |               |               |               |                |                |   |                        |                        |
| Property rates   | 5 628               | 5 628          | 5 628          | 5 626         | 5 626          | 5 626           | 5 626         | 5 625         | 5 620         | 5 616         | 5 615          | 5 612          | 67 476  | 72 142                 | 77 274                 |
| Property rates - penalties & collection charges                      | -                   | -              | -              | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Service charges - electricity revenue                                | 14 497              | 16 318         | 19 922         | 13 286        | 15 382         | 12 444          | 13 572        | 13 442        | 13 665        | 15 953        | 11 333         | 9 589          | 169 402                                       | 187 451                | 208 045                |
| Service charges - water revenue                                      | 3 049               | 3 033          | 2 759          | 3 078         | 2 629          | 2 523           | 2 694         | 2 448         | 2 593         | 5 634         | 892            | 953            | 32 285  | 36 925                 | 44 594                 |
| Service charges - sanitation revenue                                 | 1 904               | 3 294          | 1 348          | 1 072         | 1 488          | 1 468           | 2 174         | 1 343         | 1 889         | 1 585         | 1 688          | 1 682          | 20 934  | 23 467                 | 27 138                 |
| Service charges - refuse revenue                                     | 1 516               | 1 516          | 1 516          | 1 517         | 1 517          | 1 516           | 1 516         | 1 515         | 1 509         | 1 505         | 1 504          | 1 500          | 18 147  | 18 814                 | 19 963                 |
| Service charges - other  | -                   | -              | -              | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Rental of facilities and equipment                                   | 141                 | 167            | 202            | 471           | 254            | 139             | 234           | 201           | 228           | 170           | 132            | 70             | 2 407   | 2 521                  | 2 642                  |
| Interest earned - external investments                               | 0                   | 15             | 15             | 12            | 18             | 11              | 6 098         | 1 406         | 8             | 14            | 9              | 4 416          | 12 023  | 10 819                 | 9 893                  |
| Interest earned - outstanding debtors                                | 101                 | 105            | 102            | 107           | 92             | 89              | 97            | 106           | 99            | 107           | 101            | 88             | 1 195   | 1 225                  | 1 255                  |
| Dividends received   | -                   | -              | -              | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Fines  | 266                 | 259            | 283            | 352           | 385            | 315             | 315           | 296           | 334           | 275           | 270            | 689            | 4 040   | 4 241                  | 4 453                  |
| Licences and permits   | 252                 | 242            | 228            | 231           | 195            | 193             | 256           | 215           | 217           | 207           | 242            | 244            | 2 724   | 2 860                  | 3 003                  |
| Agency services  | 191                 | 224            | 195            | 201           | 203            | 195             | 212           | 201           | 198           | 175           | 216            | 206            | 2 416   | 2 536                  | 2 663                  |
| Transfers recognised - operational                                   | -                   | -              | -              | 11 076        | -              | -               | 172           | -             | 6 603         | -             | -              | 16 850         | 34 701  | 36 039                 | 39 158                 |
| Other revenue  | 611                 | 865            | 928            | 819           | 997            | 973             | 798           | 800           | 986           | 842           | 1 207          | 1 535          | 11 360  | 11 807                 | 12 204                 |
| Gains on disposal of PPE   | -                   | 153            | 2 816          | -             | 30             | -               | 810           | 2 328         | 220           | 9             | -              | 0              | 6 365   | 2 785                  | 2 498                  |
| <b>Total Revenue (excluding capital transfers and cont</b>           | <b>28 155</b>       | <b>31 819</b>  | <b>35 941</b>  | <b>37 847</b> | <b>28 817</b>  | <b>25 492</b>   | <b>34 574</b> | <b>29 925</b> | <b>34 170</b> | <b>32 091</b> | <b>23 208</b>  | <b>43 434</b>  | <b>385 473</b>                                | <b>413 632</b>         | <b>454 783</b>         |
| <b>Expenditure By Type</b>   |                     |                |                |               |                |                 |               |               |               |               |                |                |   |                        |                        |
| Employee related costs   | 8 447               | 8 384          | 8 982          | 9 386         | 13 946         | 9 166           | 9 245         | 9 173         | 8 972         | 9 043         | 8 914          | 14 031         | 117 689                                       | 126 605                | 135 937                |
| Remuneration of councillors  | 550                 | 550            | 550            | 550           | 553            | 554             | 554           | 786           | 581           | 509           | 487            | 790            | 7 016   | 7 373                  | 7 783                  |
| Debt impairment  | 472                 | 472            | 472            | 472           | 472            | 472             | 472           | 472           | 472           | 472           | 472            | 4 444          | 9 636   | 10 748                 | 12 113                 |
| Depreciation & asset impairment                                      | 6 404               | 6 404          | 6 404          | 6 404         | 6 404          | 6 404           | 6 404         | 6 404         | 6 404         | 6 404         | 6 404          | 6 404          | 76 853  | 79 856                 | 81 835                 |
| Finance charges  | 7                   | 6              | 16             | 6             | 6              | 8 395           | 10            | 5             | 5             | 1             | 8              | 7 399          | 15 864  | 15 292                 | 14 744                 |
| Bulk purchases   | 13 300              | 17 082         | 17 073         | 10 980        | 9 962          | 10 469          | 10 541        | 10 587        | 12 592        | 9 149         | 11 757         | 11 956         | 145 447                                       | 165 867                | 188 966                |
| Other materials  | -                   | -              | -              | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Contracted services  | 291                 | 156            | 299            | 266           | 237            | 245             | 338           | 226           | 281           | 239           | 308            | 459            | 3 345   | 3 506                  | 3 595                  |
| Transfers and grants   | 349                 | 41             | 38             | 241           | 67             | 36              | 176           | 75            | 73            | 189           | 26             | 55             | 1 363   | 1 403                  | 1 403                  |
| General Expenses   | 1 930               | 4 443          | 3 916          | 5 455         | 5 058          | 5 118           | 3 494         | 2 604         | 5 582         | 4 293         | 3 556          | 7 817          | 53 267  | 54 696                 | 58 046                 |
| Loss on disposal of PPE  | -                   | -              | -              | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>31 750</b>       | <b>37 540</b>  | <b>37 750</b>  | <b>33 762</b> | <b>36 706</b>  | <b>40 859</b>   | <b>31 234</b> | <b>30 332</b> | <b>34 961</b> | <b>30 298</b> | <b>31 933</b>  | <b>53 356</b>  | <b>430 480</b>                                | <b>465 347</b>         | <b>504 423</b>         |
| <b>Surplus/(Deficit)</b>   | <b>(3 595)</b>      | <b>(5 720)</b> | <b>(1 809)</b> | <b>4 085</b>  | <b>(7 889)</b> | <b>(15 367)</b> | <b>3 340</b>  | <b>(407)</b>  | <b>(791)</b>  | <b>1 792</b>  | <b>(8 725)</b> | <b>(9 922)</b> | <b>(45 007)</b>                               | <b>(51 714)</b>        | <b>(49 639)</b>        |
| Transfers recognised - capital                                       | 7                   | 682            | 2 270          | 1 933         | 1 170          | 2 959           | 956           | 818           | 1 308         | 1 328         | 711            | 5 339          | 19 480  | 15 322                 | 16 208                 |
| Contributions recognised - capital                                   | -                   | -              | -              | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Contributed assets   | -                   | -              | -              | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(3 589)</b>      | <b>(5 038)</b> | <b>461</b>     | <b>6 019</b>  | <b>(6 719)</b> | <b>(12 408)</b> | <b>4 296</b>  | <b>411</b>    | <b>517</b>    | <b>3 120</b>  | <b>(8 014)</b> | <b>(4 583)</b> | <b>(25 527)</b>                               | <b>(36 392)</b>        | <b>(33 431)</b>        |
| Taxation   | -                   | -              | -              | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Attributable to minorities   | -                   | -              | -              | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Share of surplus/ (deficit) of associate                             | -                   | -              | -              | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| <b>Surplus/(Deficit)</b>   | <b>(3 589)</b>      | <b>(5 038)</b> | <b>461</b>     | <b>6 019</b>  | <b>(6 719)</b> | <b>(12 408)</b> | <b>4 296</b>  | <b>411</b>    | <b>517</b>    | <b>3 120</b>  | <b>(8 014)</b> | <b>(4 583)</b> | <b>(25 527)</b>                               | <b>(36 392)</b>        | <b>(33 431)</b>        |

WC015 Swartland - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

| Description                                 | Budget Year 2012/13 |              |               |              |              |               |              |              |              |              |              |               | Medium Term Revenue and Expenditure Framework |                        |                        |
|---|---------------------|--------------|---------------|--------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|---------------|---|------------------------|------------------------|
|   | July                | August       | Sept.         | October      | Nov.         | Dec.          | January      | Feb.         | March        | April        | May          | June          | Budget Year 2012/13                           | Budget Year +1 2013/14 | Budget Year +2 2014/15 |
| <b>R thousand</b>                           |                     |              |               |              |              |               |              |              |              |              |              |               |   |                        |                        |
| <b>Capital Expenditure - Standard</b>       |                     |              |               |              |              |               |              |              |              |              |              |               |   |                        |                        |
| <i>Governance and administration</i>        | -                   | 312          | 334           | 298          | 230          | 5             | 42           | 4            | 3            | 17           | 11           | 19            | 1 275   | 1 387                  | 1 359                  |
| Executive and council                       | -                   | 12           | 4             | 13           | 3            | 5             | 15           | 4            | -            | 17           | 3            | (45)          | 31  | 33                     | 34                     |
| Budget and treasury office                  | -                   | 300          | 330           | 285          | 227          | -             | 27           | -            | 3            | -            | 8            | (854)         | 326   | 198                    | 741                    |
| Corporate services                          | -                   | -            | -             | -            | -            | -             | -            | -            | -            | -            | -            | 918           | 918   | 1 156                  | 584                    |
| <i>Community and public safety</i>          | 20                  | 350          | 725           | 1 162        | 559          | 440           | 390          | 230          | 552          | 379          | 156          | 79            | 5 041   | 808                    | 1 513                  |
| Community and social services               | -                   | 50           | 170           | -            | -            | -             | -            | -            | 339          | -            | 116          | 73            | 747   | 176                    | 180                    |
| Sport and recreation                        | -                   | 250          | 45            | 772          | 392          | 400           | 120          | 200          | 168          | 339          | -            | -             | 2 685   | 175                    | 630                    |
| Public safety                               | 20                  | 50           | 510           | 40           | 167          | 40            | 70           | 30           | 45           | 40           | 40           | 6             | 1 058   | 457                    | 703                    |
| Housing                                     | -                   | -            | -             | 350          | -            | -             | 200          | -            | -            | -            | -            | -             | 550   | -                      | -                      |
| Health                                      | -                   | -            | -             | -            | -            | -             | -            | -            | -            | -            | -            | -             | -   | -                      | -                      |
| <i>Economic and environmental services</i>  | -                   | 1 500        | 1 540         | 3 060        | 1 700        | 1 440         | 1 185        | 1 350        | 476          | 1 266        | 51           | (73)          | 13 495  | 16 253                 | 19 729                 |
| Planning and development                    | -                   | 20           | 40            | 20           | 30           | -             | 55           | 30           | 10           | 20           | 48           | (73)          | 200   | 200                    | 200                    |
| Road transport                              | -                   | 1 480        | 1 500         | 3 040        | 1 670        | 1 440         | 1 130        | 1 320        | 466          | 1 246        | 3            | -             | 13 295  | 16 053                 | 19 529                 |
| Environmental protection                    | -                   | -            | -             | -            | -            | -             | -            | -            | -            | -            | -            | -             | -   | -                      | -                      |
| <i>Trading services</i>                     | 10                  | 879          | 7 520         | 4 100        | 2 727        | 11 305        | 2 645        | 2 065        | 4 800        | 4 258        | 2 953        | 23 776        | 67 037  | 56 115                 | 25 788                 |
| Electricity                                 | -                   | 850          | 4 570         | 1 725        | 1 685        | 3 775         | 1 620        | 1 500        | 755          | 550          | 30           | -             | 17 060  | 12 686                 | 12 121                 |
| Water                                       | -                   | -            | 20            | 500          | 20           | 1 515         | 515          | 550          | 30           | 500          | 2 113        | 2 250         | 8 013   | 4 447                  | 2 488                  |
| Waste water management                      | -                   | 5            | 1 010         | 1 865        | 1 010        | 6 005         | 510          | 15           | 4 015        | 3 208        | 610          | 21 526        | 39 779  | 34 394                 | 9 886                  |
| Waste management                            | 10                  | 24           | 1 920         | 10           | 12           | 10            | -            | -            | -            | -            | 200          | -             | 2 186   | 4 589                  | 1 293                  |
| <i>Other</i>                                | -                   | -            | -             | -            | -            | -             | -            | -            | -            | -            | -            | -             | -   | -                      | -                      |
| <b>Total Capital Expenditure - Standard</b> | <b>30</b>           | <b>3 041</b> | <b>10 119</b> | <b>8 620</b> | <b>5 215</b> | <b>13 190</b> | <b>4 262</b> | <b>3 649</b> | <b>5 831</b> | <b>5 920</b> | <b>3 171</b> | <b>23 801</b> | <b>86 848</b>                                 | <b>74 563</b>          | <b>48 388</b>          |

## Annexure 2

### Monthly projections of expenditure (operating and capital) and revenue for each vote

WC015 Swartland - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

| Description                                   | Budget Year 2012/13 |                |               |               |                |                 |               |               |               |               |                |                | Medium Term Revenue and Expenditure Framework |                        |                        |
|---|---------------------|----------------|---------------|---------------|----------------|-----------------|---------------|---------------|---------------|---------------|----------------|----------------|---|------------------------|------------------------|
|   | July                | August         | Sept.         | October       | November       | December        | January       | February      | March         | April         | May            | June           | Budget Year 2012/13                           | Budget Year +1 2013/14 | Budget Year +2 2014/15 |
| <b>R thousand</b>                             |                     |                |               |               |                |                 |               |               |               |               |                |                |   |                        |                        |
| <b>Revenue by Vote</b>                        |                     |                |               |               |                |                 |               |               |               |               |                |                |   |                        |                        |
| Vote 1 - Corporate Services                   | 142                 | 46             | 38            | 38            | 256            | 142             | 35            | 45            | 107           | 28            | 46             | 4 530          | 5 453   | 5 778                  | 5 819                  |
| Vote 2 - Civil Services                       | 6 831               | 8 584          | 6 322         | 12 500        | 6 188          | 6 159           | 7 175         | 5 917         | 10 409        | 9 432         | 5 092          | 10 067         | 94 676  | 105 985                | 121 585                |
| Vote 3 - Council                              | -                   | -              | -             | 1 047         | -              | -               | -             | -             | 623           | -             | -              | 822            | 2 492   | 2 840                  | 3 703                  |
| Vote 4 - Electricity Services                 | 14 526              | 16 333         | 20 015        | 13 833        | 15 413         | 12 455          | 13 585        | 13 497        | 14 023        | 15 992        | 11 350         | 10 036         | 171 059                                       | 189 313                | 210 152                |
| Vote 5 - Financial Services                   | 5 773               | 6 631          | 10 880        | 11 049        | 6 982          | 8 730           | 13 630        | 10 333        | 9 310         | 7 114         | 6 514          | 21 779         | 118 724                                       | 111 885                | 115 939                |
| Vote 6 - Development Services                 | 177                 | 181            | 227           | 513           | 315            | 211             | 303           | 227           | 249           | 184           | 176            | 395            | 3 158   | 3 296                  | 3 442                  |
| Vote 7 - Municipal Manager                    | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Vote 8 - Protection Services                  | 712                 | 726            | 729           | 801           | 833            | 753             | 801           | 726           | 757           | 669           | 741            | 1 143          | 9 391   | 9 859                  | 10 351                 |
| Vote 9 - [NAME OF VOTE 9]                     | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Vote 10 - [NAME OF VOTE 10]                   | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Vote 11 - [NAME OF VOTE 11]                   | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Vote 12 - [NAME OF VOTE 12]                   | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Vote 13 - [NAME OF VOTE 13]                   | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14]                   | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15]                   | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| <b>Total Revenue by Vote</b>                  | <b>28 162</b>       | <b>32 501</b>  | <b>38 211</b> | <b>39 780</b> | <b>29 987</b>  | <b>28 450</b>   | <b>35 530</b> | <b>30 744</b> | <b>35 478</b> | <b>33 418</b> | <b>23 919</b>  | <b>48 773</b>  | <b>404 953</b>                                | <b>428 954</b>         | <b>470 991</b>         |
| <b>Expenditure by Vote to be appropriated</b> |                     |                |               |               |                |                 |               |               |               |               |                |                |   |                        |                        |
| Vote 1 - Corporate Services                   | 1 249               | 1 296          | 1 133         | 1 357         | 1 852          | 1 189           | 1 370         | 1 090         | 1 214         | 1 394         | 1 240          | 2 171          | 16 556  | 17 927                 | 18 895                 |
| Vote 2 - Civil Services                       | 10 762              | 11 739         | 12 254        | 12 498        | 14 582         | 20 876          | 12 753        | 12 672        | 14 589        | 13 452        | 12 688         | 22 003         | 170 867                                       | 178 058                | 189 092                |
| Vote 3 - Council                              | 778                 | 838            | 639           | 1 141         | 699            | 986             | 608           | 889           | 717           | 606           | 562            | 1 059          | 9 523   | 10 033                 | 10 551                 |
| Vote 4 - Electricity Services                 | 14 032              | 17 993         | 17 731        | 11 920        | 11 406         | 11 348          | 10 604        | 10 407        | 12 447        | 9 389         | 11 980         | 13 496         | 152 751                                       | 173 549                | 194 263                |
| Vote 5 - Financial Services                   | 2 343               | 2 614          | 2 832         | 3 474         | 3 653          | 3 195           | 2 666         | 2 175         | 3 094         | 2 644         | 2 313          | 9 170          | 40 174  | 42 226                 | 45 347                 |
| Vote 6 - Development Services                 | 791                 | 826            | 876           | 1 156         | 1 257          | 996             | 845           | 776           | 799           | 844           | 974            | 1 781          | 11 920  | 13 069                 | 13 806                 |
| Vote 7 - Municipal Manager                    | 308                 | 313            | 291           | 270           | 425            | 276             | 269           | 234           | 281           | 274           | 294            | 343            | 3 578   | 3 742                  | 3 964                  |
| Vote 8 - Protection Services                  | 1 488               | 1 921          | 1 994         | 1 946         | 2 832          | 1 992           | 2 117         | 2 091         | 1 820         | 1 696         | 1 883          | 3 332          | 25 111  | 26 742                 | 28 505                 |
| Vote 9 - [NAME OF VOTE 9]                     | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Vote 10 - [NAME OF VOTE 10]                   | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Vote 11 - [NAME OF VOTE 11]                   | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Vote 12 - [NAME OF VOTE 12]                   | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Vote 13 - [NAME OF VOTE 13]                   | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14]                   | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15]                   | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| <b>Total Expenditure by Vote</b>              | <b>31 750</b>       | <b>37 540</b>  | <b>37 750</b> | <b>33 762</b> | <b>36 706</b>  | <b>40 859</b>   | <b>31 234</b> | <b>30 332</b> | <b>34 961</b> | <b>30 298</b> | <b>31 933</b>  | <b>53 356</b>  | <b>430 480</b>                                | <b>465 347</b>         | <b>504 423</b>         |
| <b>Surplus/(Deficit) before assoc.</b>        | <b>(3 589)</b>      | <b>(5 038)</b> | <b>461</b>    | <b>6 019</b>  | <b>(6 719)</b> | <b>(12 408)</b> | <b>4 296</b>  | <b>411</b>    | <b>517</b>    | <b>3 120</b>  | <b>(8 014)</b> | <b>(4 583)</b> | <b>(25 527)</b>                               | <b>(36 392)</b>        | <b>(33 431)</b>        |
| Taxation                                      | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Attributable to minorities                    | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| Share of surplus/ (deficit) of associate      | -                   | -              | -             | -             | -              | -               | -             | -             | -             | -             | -              | -              | -   | -                      | -                      |
| <b>Surplus/(Deficit)</b>                      | <b>(3 589)</b>      | <b>(5 038)</b> | <b>461</b>    | <b>6 019</b>  | <b>(6 719)</b> | <b>(12 408)</b> | <b>4 296</b>  | <b>411</b>    | <b>517</b>    | <b>3 120</b>  | <b>(8 014)</b> | <b>(4 583)</b> | <b>(25 527)</b>                               | <b>(36 392)</b>        | <b>(33 431)</b>        |

WC015 Swartland - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

| Description                                       | Budget Year 2012/13 |        |        |         |       |        |         |       |       |       |       |        | Medium Term Revenue and Expenditure Framework |                        |                        |
|---|---------------------|--------|--------|---------|-------|--------|---------|-------|-------|-------|-------|--------|---|------------------------|------------------------|
|   | July                | August | Sept.  | October | Nov.  | Dec.   | January | Feb.  | March | April | May   | June   | Budget Year 2012/13                           | Budget Year +1 2013/14 | Budget Year +2 2014/15 |
| <b>R thousand</b>                                 |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| <b>Multi-year expenditure to be appropriated</b>  |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 1 - Corporate Services                       | -                   | -      | -      | -       | -     | -      | -       | -     | -     | -     | -     | -      | -   | -                      | -                      |
| Vote 2 - Civil Services                           | -                   | -      | 1 000  | -       | 1 000 | 6 000  | 500     | -     | 4 000 | 3 200 | 500   | 21 307 | 37 507  | 32 822                 | 7 000                  |
| Vote 3 - Council                                  | -                   | -      | -      | -       | -     | -      | -       | -     | -     | -     | -     | -      | -   | -                      | -                      |
| Vote 4 - Electricity Services                     | -                   | -      | -      | -       | -     | -      | -       | -     | -     | -     | -     | -      | -   | -                      | -                      |
| Vote 5 - Financial Services                       | -                   | -      | -      | -       | -     | -      | -       | -     | -     | -     | -     | -      | -   | -                      | -                      |
| Vote 6 - Development Services                     | -                   | -      | -      | -       | -     | -      | -       | -     | -     | -     | -     | -      | -   | -                      | -                      |
| Vote 7 - Municipal Manager                        | -                   | -      | -      | -       | -     | -      | -       | -     | -     | -     | -     | -      | -   | -                      | -                      |
| Vote 8 - Protection Services                      | -                   | -      | -      | -       | -     | -      | -       | -     | -     | -     | -     | -      | -   | -                      | -                      |
| Vote 9 - [NAME OF VOTE 9]                         |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 10 - [NAME OF VOTE 10]                       |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 11 - [NAME OF VOTE 11]                       |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 12 - [NAME OF VOTE 12]                       |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 13 - [NAME OF VOTE 13]                       |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 14 - [NAME OF VOTE 14]                       |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 15 - [NAME OF VOTE 15]                       |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| <b>Capital multi-year expenditure sub-total</b>   | -                   | -      | 1 000  | -       | 1 000 | 6 000  | 500     | -     | 4 000 | 3 200 | 500   | 21 307 | 37 507  | 32 822                 | 7 000                  |
| <b>Single-year expenditure to be appropriated</b> |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 1 - Corporate Services                       | -                   | 60     | 50     | 10      | -     | -      | 15      | -     | -     | 12    | 116   | 6      | 269   | 156                    | 159                    |
| Vote 2 - Civil Services                           | 10                  | 1 759  | 3 615  | 6 367   | 2 103 | 3 370  | 1 775   | 2 085 | 1 018 | 2 093 | 2 426 | 2 469  | 29 090  | 26 835                 | 26 825                 |
| Vote 3 - Council                                  | -                   | 2      | 2      | 2       | 3     | -      | -       | 2     | -     | 2     | -     | -      | 13  | 14                     | 14                     |
| Vote 4 - Electricity Services                     | -                   | 850    | 4 570  | 1 725   | 1 685 | 3 775  | 1 620   | 1 500 | 755   | 550   | 30    | -      | 17 060  | 12 686                 | 12 121                 |
| Vote 5 - Financial Services                       | -                   | 300    | 330    | 105     | 227   | -      | 27      | -     | 3     | -     | 8     | 11     | 1 011   | 1 298                  | 1 266                  |
| Vote 6 - Development Services                     | -                   | 20     | 40     | 370     | 30    | -      | 255     | 30    | 10    | 20    | 48    | -      | 823   | 276                    | 280                    |
| Vote 7 - Municipal Manager                        | -                   | -      | 2      | 1       | -     | 5      | -       | 2     | -     | 3     | 3     | 2      | 18  | 19                     | 20                     |
| Vote 8 - Protection Services                      | 20                  | 50     | 510    | 40      | 167   | 40     | 70      | 30    | 45    | 40    | 40    | 6      | 1 058   | 457                    | 703                    |
| Vote 9 - [NAME OF VOTE 9]                         |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 10 - [NAME OF VOTE 10]                       |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 11 - [NAME OF VOTE 11]                       |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 12 - [NAME OF VOTE 12]                       |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 13 - [NAME OF VOTE 13]                       |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 14 - [NAME OF VOTE 14]                       |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| Vote 15 - [NAME OF VOTE 15]                       |                     |        |        |         |       |        |         |       |       |       |       |        |   |                        |                        |
| <b>Capital single-year expenditure sub-total</b>  | 30                  | 3 041  | 9 119  | 8 620   | 4 215 | 7 190  | 3 762   | 3 649 | 1 831 | 2 720 | 2 671 | 2 494  | 49 341  | 41 741                 | 41 388                 |
| <b>Total Capital Expenditure</b>                  | 30                  | 3 041  | 10 119 | 8 620   | 5 215 | 13 190 | 4 262   | 3 649 | 5 831 | 5 920 | 3 171 | 23 801 | 86 848  | 74 563                 | 48 388                 |



### **Annexure 3**

#### **Quarterly projections of service delivery targets and performance indicators for each vote**

The pages that follow contain the following reports:

Annexure 3A: Performance indicators and benchmarks (operating budget)

Annexure 3B: 2012/2013 KPIs and targets from the IDP

Annexure 3C: Generic KPIs and targets for Municipal Manager and Directors

Annexure 3D: Targets and projected expenditure for each capital budget item

## Annexure 3A

### Performance indicators and benchmarks (operating budget)

WC015 Swartland - Supporting Table SA8 Performance indicators and benchmarks

| Description of financial indicator   | Basis of calculation   | 2008/9          | 2009/10         | 2010/11         | Current Year 2011/12 |                 |                    | 2012/13 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2012/13                                 | Budget Year +1 2013/14 | Budget Year +2 2014/15 |
| <b><u>Borrowing Management</u></b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Credit Rating  |  |                 |                 |                 | A3                   | A3              | A3                 |   |                        |                        |
| Capital Charges to Operating Expenditure                                       | Interest & Principal Paid /Operating Expenditure   | 3.0%            | 3.5%            | 5.8%            | 4.9%                 | 4.8%            | 4.8%               | 5.2%  | 4.7%                   | 4.3%                   |
| Capital Charges to Own Revenue   | Finance charges & Repayment of borrowing /Own Revenue  | 3.6%            | 4.9%            | 7.1%            | 6.4%                 | 6.4%            | 6.4%               | 6.4%  | 5.8%                   | 5.2%                   |
| Borrowed funding of 'own' capital expenditure                                  | Borrowing/Capital expenditure excl. transfers and grants and contributions                     | 141.9%          | 0.4%            | 0.0%            | 126.3%               | 122.7%          | 122.7%             | 0.0%  | 0.0%                   | 0.0%                   |
| <b><u>Safety of Capital</u></b>  |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Gearing  | Long Term Borrowing/ Funds & Reserves  | 2381.9%         | 4227.6%         | 7857.1%         | 99.5%                | 110.8%          | 110.8%             | 106.9%  | 114.0%                 | 111.1%                 |
| <b><u>Liquidity</u></b>  |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Current Ratio  | Current assets/current liabilities   | 4.1             | 4.1             | 4.0             | 4.5                  | 4.7             | 4.7                | 3.9   | 3.3                    | 3.1                    |
| Current Ratio adjusted for aged debtors  | Current assets less debtors > 90 days/current liabilities                                      | 4.1             | 4.1             | 4.0             | 4.5                  | 4.7             | 4.7                | 3.9   | 3.3                    | 3.1                    |
| Liquidity Ratio  | Monetary Assets/Current Liabilities  | 3.5             | 3.2             | 3.1             | 3.7                  | 3.9             | 3.9                | 3.2   | 2.5                    | 2.3                    |
| <b><u>Revenue Management</u></b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Annual Debtors Collection Rate (Payment Level %)                               | Last 12 Mths Receipts/Last 12 Mths Billing   |                 | 108.2%          | 94.3%           | 101.0%               | 99.0%           | 99.0%              | 99.0%   | 98.3%                  | 96.2%                  |
| Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue) |  |                 | 108.0%          | 94.2%           | 101.0%               | 99.0%           | 99.0%              | 99.0%   | 98.3%                  | 96.2%                  |
| Outstanding Debtors to Revenue   | Total Outstanding Debtors to Annual Revenue  | 11.9%           | 15.1%           | 13.6%           | 10.9%                | 11.0%           | 11.0%              | 9.2%  | 9.3%                   | 9.2%                   |
| Longstanding Debtors Recovered   | Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old                                      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b><u>Creditors Management</u></b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Creditors System Efficiency  | % of Creditors Paid Within Terms (within MFMA' s 65(e))  | 100.0%          | 100.0%          | 100.0%          | 100.0%               | 100.0%          | 100.0%             | 100.0%  | 100.0%                 | 100.0%                 |
| Creditors to Cash and Investments  |  | 17.8%           | 22.7%           | 23.2%           | 19.8%                | 18.2%           | 18.2%              | 22.5%   | 29.6%                  | 32.6%                  |
| <b><u>Other Indicators</u></b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Electricity Distribution Losses (2)  | % Volume (units purchased and generated less units sold)/units purchased and generated         | 9.7%            | 8.6%            | 7.6%            | 7.0%                 | 7.0%            | 7.0%               | 7.0%  | 7.0%                   | 7.0%                   |
| Water Distribution Losses (2)  | % Volume (units purchased and own source less units sold)/Total units purchased and own source | 19.6%           | 14.0%           | 16.0%           | 16.8%                | 16.8%           | 16.8%              | 16.8%   | 16.8%                  | 16.8%                  |
| Employee costs   | Employee costs/(Total Revenue - capital revenue)   | 28.8%           | 30.1%           | 30.8%           | 30.9%                | 30.8%           | 30.8%              | 30.5%   | 30.6%                  | 29.9%                  |
| Remuneration   | Total remuneration/(Total Revenue - capital revenue)   | 30.7%           | 31.8%           | 32.4%           | 32.7%                | 32.6%           | 32.6%              | 32.4%   | 32.4%                  | 31.6%                  |
| Repairs & Maintenance  | R&M/(Total Revenue excluding capital revenue)  | 5.3%            | 4.6%            | 4.8%            | 4.7%                 | 4.8%            | 4.8%               | 4.7%  | 4.6%                   | 4.4%                   |
| Finance charges & Depreciation   | FC&D/(Total Revenue - capital revenue)   | 26.9%           | 23.8%           | 22.0%           | 26.5%                | 26.1%           | 26.1%              | 24.1%   | 23.0%                  | 21.2%                  |
| <b><u>IDP regulation financial viability indicators</u></b>                    |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| i. Debt coverage   | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)  | 13.1            | 9.6             | 13.8            | 15.0                 | 15.0            | 15.0               | 20.0  | 22.5                   | 24.8                   |
| ii.O/S Service Debtors to Revenue  | Total outstanding service debtors/annual revenue received for services                         | 17.0%           | 21.8%           | 18.3%           | 14.0%                | 14.2%           | 14.2%              | 11.3%   | 11.2%                  | 11.0%                  |
| iii. Cost coverage   | (Available cash + Investments)/monthly fixed operational expenditure                           | 13.7            | 10.5            | 8.8             | 8.1                  | 8.7             | 8.7                | 6.8   | 4.8                    | 4.2                    |

## Annexure 3B

### 2012/2013 KPIs and targets from the IDP

#### STRATEGIC OUTCOME 1: A FINANCIALLY SUSTAINABLE MUNICIPALITY WITH WELL MAINTAINED ASSETS

##### Output 1.1: Secured and increased sources of income

| Actions                                       | Processes  | Performance indicators   | Targets         |
|---|--|--|-----------------|
| 1.1.1 Review all tariffs                      | Investigate and address the cost reflectiveness of tariffs for the water-, sewerage- and solid waste removal services  | Investigation and report on cost reflectiveness of tariffs completed   | By Oct 2012     |
|   |  | Tariffs adjusted appropriately   | By Nov 2012     |
|   | Investigate the desirability of cost reflective depreciation charges and determine an appropriate strategy   | Investigation and report on desirability of cost reflective depreciation charges completed and appropriate strategy determined | By Oct 2012     |
|   | Determine cost reflective tariff structures for all sundry services performed by the municipality, e.g. connections fees, building plan approvals, law enforcement, agency functions, etc.<br><i>Note: The aim is to ensure that the "user pays" principal is applied and that other consumers / citizens do not carry the burden for services rendered to people other than themselves.</i> | Cost reflective tariff structures for all sundry services determined and report completed                                      | By Oct 2012     |
| 1.1.2 Maintain and improve on debt collection | Investigate further processes to increase the debt collection rate   | Investigation and report on processes to increase the debt collection rate completed   | By July 2012    |
|   | Train all debt collection officials as law enforcement officers  | Training completed   | By Sep 2012     |
|   | Install water demand management water meters (Eskom distribution areas)  | Water meters installed   | By Oct 2012     |
|   | Continue to vigorously pursue debt collection as prescribed in the Debt Collection Policy.   | Report quarterly on debt collection  | Quarterly       |
|   | Strictly adhere to and apply the Municipality's write-off policies in instances where bad debts occur  | Report quarterly on bad debts  | Quarterly       |
| 1.1.3 Secure new sources of income            | Investigate new sources of revenue such as the possibility of installing parking meters or appointing parking marshals on a shared revenue basis.  | Investigation and report on new sources of revenue completed   | By Nov 2012     |
|   | Facilitate new income generating developments  | Report annually on new income generating developments realised during term of Strategic Plan                                   | Annually by May |

| Actions   | Processes   | Performance indicators  | Targets   |
|---|---|---|---|
|   | Assist new businesses to establish in the area                            | Report on engagements with stakeholders such as the Industrial Development Corporation to assist in bringing growth to the area | By May 2013   |
|   |   | Report on area of land provided for development opportunities   | By March 2013   |
|   |   | Determine interest in industrial land in Moorreesburg and report  | By March 2013   |
|   |   | % of larger projects that could be provided with sufficient infrastructure  | 100%  |
|   |   | % of municipal goods and services procured from local businesses  | Determine target and Measure with effect from 1 July 2012 |
| 1.1.4 Counter the potential loss in electricity income  | Do long term planning with respect to electricity income                  | Report on long term planning with respect to electricity income completed   | By Oct 2012   |
|   | Investigate ways to ensure the losses are limited to the absolute minimum | Report on minimising of electricity losses completed  | By Sep 2012   |
| 1.1.6 Secure more external funding and government grants for soft services including long term funding for operating expenses | Investigate the reasons for the below average grant revenue               | Report on below average grant revenue completed   | By Oct 2012   |
|   | Pursue opportunities for receiving grant funding vigorously               | Report annually on opportunities for receiving grant funding  | Annually  |

### Output 1.2: Affordable and well managed budget

| Actions  | Processes  | Performance indicators   | Targets          |
|--|--|--|------------------|
| 1.2.1 Monitor the financial health of the Municipality against financial standards | Measure and report on financial performance against ratio's and standards on a quarterly basis | Purchase of PPE as % of cash generated by operations   | Average = 25%    |
|  |  | Employee related costs (excluding police services) as % of total operating expense excluding depreciation & bulk purchases | Average = 45.6%  |
|  |  | Repairs and maintenance as % of total operating expense excluding depreciation and bulk purchases                          | 8.0% by Jul 2013 |
|  |  | Interest paid as % of total operating expense excluding depreciation and bulk purchases                                    | Maintain 3.16%   |
|  |  | Interest and redemption as percentage of revenue   | Average = 3.61%  |
|  |  | Cost of cash vs borrowings ratio   | Average = -2.75% |
|  |  | Loan debt servicing cost   | Average = -2.43% |

### Output 1.3: Curtailing expenditure

| Actions  | Processes   | Performance indicators   | Targets  |
|--|---|--|--|
| 1.3.1 Privatiser or appoint contract workers for functions not requiring staff on a full time basis      | Every director must determine where in his or her department this can possibly be done and, if so, how it will be done. | Report submitted to Management Team  | 1 <sup>st</sup> draft: Oct 2012<br>Final: Nov 2012 |
|  | Human Resources must determine what is possible within the collective framework.  | Report in collaboration with directors submitted to Management Team  | Nov 2012   |
| 1.3.2 Enforce proper project planning that includes future operating costs                               | Do proper project planning for each capital budget request  | Breakdown provided: <ul style="list-style-type: none"> <li>Start and completion date</li> <li>unbundling of project</li> </ul> | End of June 2012                                   |
|  | Determine the effect (including future operating costs) of each capital budget request                                  | Effect determined  | End of June 2012                                   |
|  | Remove any capital budget request of which the future operating expenses would be unaffordable for the Municipality     | Monitor when compiling new annual budget   | Annually   |
| 1.3.3 Prioritise budget to prevent unfair competition between different municipal services for resources | Prioritise municipal services according to priority risk (also consider income generating potential of projects)        | Prioritisation completed   | End of Oct 2012                                    |

### Output 1.4: Well managed and maintained assets

| Actions   | Processes  | Performance indicators                 | Targets          |
|---|--|--|------------------|
| 1.4.1 Maintain and utilise assets effectively and efficiently | Implement an asset register that complies with Generally Recognised Accounting Practice (GRAP) standards   | Go live with the asset register        | 1 Jul 2012       |
|   | In an effort to establish an asset management programme - <ul style="list-style-type: none"> <li>compile a maintenance plan linked to the asset register,</li> <li>calculate escalated replacement cost of assets, and</li> <li>establish operating costs of assets and compare to standard</li> </ul> | Asset management programme established | End of June 2013 |

## STRATEGIC OUTCOME 2: SATISFIED, INVOLVED AND WELL INFORMED CLIENTS

### Output 2.1: Prompt, courteous and responsive service that is sensitive to the needs/concerns of the public and respectful of individual rights

| Actions  | Processes   | Performance indicators   | Targets      |
|--|---|--|--------------|
| 2.1.3 Obtain suggestions to improve service delivery | Make available a box (electronic and manual) for suggestions, compliments, complaints and questions | Manual boxes made available at all municipal offices and libraries | By June 2012 |
|  |   | Implement email box for suggestions on website                     | By July 2012 |
|  | Investigate further appropriate electronic media to obtain suggestions                              | Investigation completed  | By June 2013 |
|  | Encourage reaction of public regarding municipal services   | Article in quarterly newsletter and local media                    | Bi-annually  |

### Output 2.2: External and internal clients that are well informed on municipal matters

| Actions   | Processes  | Performance indicators     | Targets                          |
|---|--|----------------------------|----------------------------------|
| 2.2.1 Formulate and implement a communication strategy and plan | Compile the strategy and plan  | Strategy and plan compiled | By June 2013                     |
|   | Annual assessment of communication plan's objectives and targets     | Assessment done            | Annually by June after June 2013 |
|   | Revise communication strategy and plan if necessary after assessment | Revision completed         | If necessary                     |

### Output 2.3: Citizens that are actively participating in municipal decision-making

| Actions   | Processes   | Performance indicators  | Targets                                       |
|---|---|---|---|
| 2.3.1 Involve external and internal clients in the compilation of municipal strategies, policies and programmes | Maintain centralised database of all stakeholders and stakeholder forums              | Updated corporate stakeholder database  | Annually by June                              |
|   | Involve stakeholders and stakeholder forums in policy making, projects and programmes | Proof of stakeholder involvement (attendance register of meetings, advertisement, notices, etc) | Quarterly at the end of Feb, May, Aug and Nov |
| 2.3.2 Ensure actively functioning and adequately represented ward committees                                    | Communicate Area Plans after approval   | Communication done as planned   | Annually after May                            |
|   | Distribution of ward information pamphlets  | Pamphlets distributed   | Annually                                      |
| 2.3.3 Councillors to give regular feedback to their electorates about council matters                           | Monitor through councillor performance management                                     | Quarterly performance report  | Quarterly                                     |

### STRATEGIC OUTCOME 3: AN EFFECTIVE, EFFICIENT, MOTIVATED AND APPROPRIATELY SKILLED WORK FORCE

#### Output 3.1: A motivated, productive work force pursuing Swartland Municipality's vision, mission, philosophy and values

| Actions  | Processes   | Performance indicators                     | Targets  |
|--|---|--|----------|
| 3.1.2 Improve staff interaction and motivation | Compile and implement programme for staff interaction and motivational sessions | Programme compiled and implemented         | Annually |
|  | Monitor the level of motivation of the workforce                                | Perception / satisfaction survey completed | Annually |

#### Output 3.2: Citizens that are actively participating in municipal decision-making

| Actions   | Processes  | Performance indicators                               | Targets      |
|---|--|--|--------------|
| 3.2.1 Improve skills levels in the organisation | Review induction programme on a regular basis  | Review completed                                     | Annually     |
|   | Hold training sessions / special equipment programmes according to workplace skills plan | Training provided according to workplace skills plan | Annually     |
|   | Provide assistance through bursaries   | Bursary approval process completed                   | Annually     |
|   | Compile TASK job evaluation policy to ensure regular review of job descriptions          | Policy completed                                     | By June 2013 |
| 3.2.2 Succession planning and career pathing    | Compile succession / mentorship plan in respect of critical posts                        | Succession / mentorship plan approved                | By June 2013 |
|   | Compile a career path for every staff member   | Finalise for levels T12 and higher                   | By June 2013 |

#### Output 3.3: Safe and healthy working environment

| Actions  | Processes   | Performance indicators   | Targets                                       |
|--|---|--|---|
| 3.3.1 Establish a culture of workplace health and safety | Workplace safety awareness campaigns in all departments   | Awareness campaigns conducted  | Commence July 2012 and Bi-annually thereafter |
|  | Implement start card (safety checklist) system in all departments as determined by Manager Occupational Health and Safety | System implemented   | By Sep 2012                                   |
|  |   | System implementation monitored  | Quarterly                                     |
| 3.3.2 Ensure safety on municipal construction sites      | Monitoring safety on municipal construction sites by the appointed safety agent   | Regular reporting by agent to Manager Occupational Health and Safety     | Monthly                                       |
|  | Enforcement of Construction Regulations regarding safety specifications   | Monitor and rectify reportable incidences in terms of safety legislation | Continuously                                  |

## STRATEGIC OUTCOME 4: ACCESS TO AFFORDABLE AND RELIABLE MUNICIPAL INFRASTRUCTURE

### Output 4.1: Access for all clients to basic municipal infrastructure

| Actions  | Processes                           | Performance indicators                                   | Targets       |
|--|-------------------------------------|--|---------------|
| 4.1.1 Ensure that all proclaimed erven have access to all municipal services | Ensure access to municipal services | % proclaimed erven with access to all municipal services | Maintain 100% |

### Output 4.2: Sufficient capacity in respect of infrastructure

| Actions   | Processes   | Performance indicators   | Targets                 |
|---|---|--|-------------------------|
| 4.2.1 <u>Water, electricity and sewerage</u> : Ensure that there is always sufficient infrastructure capacity to accommodate demand | Ensure up to date master planning with respect to the three services  | Master plans for all three services up to date?  | Annually or as required |
|   | Continuously monitor infrastructure capacity  | Average capacity as measured by individual indicators in PMS = 100% with respect to current users                | Maintain 100%           |
|   |   | % of new applications for development on existing erven that can be accommodated                                 | 100%                    |
|   | If not sufficient, plan and budget to rectify capacity in line with relevant master plan(s)   | Project identified and cost estimated submitted for budget purposes  | 100%                    |
|   | Facilitate developments to ensure that they realise and to address possible causes for delay  | % of approved developments implemented   | 100%                    |
|   | Do proper integrated planning to ensure that planning and the provision of services are well coordinated and that there is always sufficient capacity | Does the capital budget reflect a higher priority for the upgrading of infrastructure for core service delivery? | Yes (annually)          |

### Output 4.3: Affordable municipal infrastructure

| Actions  | Processes   | Performance indicators                            | Targets                     |
|--|---|---|-----------------------------|
| 4.3.1 Ensure that the tariffs for each trading service covers the costs of that service with limited surplus and minimum cross subsidising | Do a detail analysis of tariffs for each service vs the costs of that service | Analysis completed                                | Annually by Feb             |
|  |   | % of cost covered by income                       | 100%                        |
|  | Limit net profit on service to 10%  | % net profit per service                          | Below 10%                   |
| 4.3.2 Minimise distribution losses and departmental operating costs  | Minimise energy losses  | % total energy losses (technical + non technical) | Maintain below 9%           |
|  | Minimise water losses   | % total water losses                              | 2012/13: Maintain below 16% |
|  | Install new bulk water meters   | Meters installed and operational                  | By April 2013               |
| 4.3.4 <u>Refuse removal</u> : Consider restructuring the service in the interest of affordable tariffs                                     | Garden refuses and household refuse separated at source                       | Investigation completed                           | By end of Oct 2012          |



#### Output 4.4: Reliable, safe and well operated and maintained municipal infrastructure

| Actions   | Processes   | Performance indicators   | Targets   |
|---|---|--|---|
| 4.4.1 <u>Water, electricity and sewerage</u> : Ensure that the annual budget makes adequate provision for maintenance, renewal, upgrading and refurbishment of existing obsolete networks and equipment   | Secure a realistic amount on the annual budget for this purpose                                     | Compliance with Nersa licence condition with respect to 5% of revenue for upgrading and refurbishment annually                               | Maintain 100%   |
| 4.4.2 <u>Roads and storm water</u> : Speed up routine maintenance to temporarily stop the deterioration of roads and storm water<br><br><i>Note: There are not sufficient funds to do preventative maintenance, which means roads and storm water will inevitably deteriorate in the long run</i> | Secure an increased amount on the operating budget for routine maintenance of roads and storm water | Amount allocated for roads and storm water in terms of depreciated value of assets must be made available for upgrading and refurbishment.   | 100% by 2016<br>OR<br>Acceptance of deteriorated roads and storm water and inevitable loss of asset |
| 4.4.3 <u>Gravel roads</u> : Maintain existing policy i.e. existing gravel roads will not be tarred.   | Maintain current condition of gravel roads and storm water  | Adequate operational funding provided for maintenance from 2013/14   | R500 000 p.a. by 2016   |
| 4.4.4 <u>Sport and recreation</u> :<br>Limit the resources allocated to sport and recreation based on the Municipality's financial ability<br><br>Divide the responsibility in respect of maintenance of facilities between the Municipality and sport clubs                                      | Determine existing resources allocated to sport and recreation;                                     | Amount allocated for sport and recreation in terms of depreciated value of assets must be made available for upgrading and refurbishment     | 100% of the maximum amount determined   |
|   | Determine the maximum that the Municipality can allocate based on its financial ability             |  |   |
|   | Develop a policy on the maintenance of sports facilities and submit to Council for approval         | Policy approved<br>Policy implemented  | 2012<br>From 2013   |
| 4.4.5 <u>Municipal Buildings and facilities</u> : To be maintained to minimum level to prevent deterioration.   | Secure a realistic amount on the annual budget for this purpose.                                    | Amount allocated for buildings and facilities in terms of depreciated value of assets must be made available for upgrading and refurbishment | 100% by 2016  |

## STRATEGIC OUTCOME 5: SUSTAINABLE DEVELOPMENT OF THE MUNICIPAL AREA (WITH SPECIAL EMPHASIS ON PREVIOUSLY NEGLECTED AREAS)

### Output 5.1: Social development that improves people's quality of life

| Actions   | Processes  | Performance indicators                                | Targets                 |
|---|--|---|-------------------------|
| 5.1.1 Implementation of the Social Development Strategy | Finalise Social Development Strategy and submit to council for final approval    | Document approved                                     | By Oct 2012             |
|   | Establishment of an interdepartmental Social Development Co-ordination Committee | Committee established                                 | By Oct 2012             |
|   |  | Scheduled quarterly meetings held                     | Quarterly from Jan 2013 |
|   | Give effect to the focus areas in the Social Development Strategy                | Report on activities under the following focus areas: | Quarterly               |
|   |  | ▪ Child facilities and child development              |                         |
|   |  | ▪ Youth development                                   |                         |
|   |  | ▪ Social development co-ordination                    |                         |
|   |  | ▪ Local economic development                          |                         |
|   |  | ▪ Lobbying for the vulnerable                         |                         |

### Output 5.2: Sound management of the urban and rural environment

| Actions   | Processes  | Performance indicators   | Targets                          |
|---|--|--|----------------------------------|
| 5.2.1 Implementation of the Spatial Development Framework<br><br><i>Note: SDF forms an integral part of the organisational strategy and of which the implementation is continuously monitored</i> | Finalise Spatial Development Framework and submit to council for final approval      | Document approved  | End of June 2012                 |
|   | Communication and awareness throughout the Municipality                              | Awareness campaign completed   | By end of Aug 2012               |
|   | Establishment of an interdepartmental SDF Co-ordination Committee                    | Committee established  | By end of Aug 2012               |
|   |  | Scheduled quarterly meetings held  | Quarterly                        |
|   | Implementation of action plans   | Report on implementation according to agreed programme, timeframes and budgets | Quarterly from Oct 2012          |
|   | Review annually with the revision of the IDP if necessary                            | SDF reviewed if necessary  | End of May annually if necessary |
|   | Focussed marketing of Swartland to optimise the potential of existing infrastructure | Meeting with all private developers to discuss marketing of Swartland          | July 2012                        |
|   |  | Implement most efficient marketing strategy                                    | After July 2012                  |
| 5.2.2 Protect environmental quality   | Climate change awareness / strategy / initiatives for Swartland                      | Engagement with DEADP  | During Aug 2012                  |
|   |  | Formulate strategy / initiatives and implement                                 | By June 2013                     |
|   |  | Ensure the co-operation / involvement of other                                 | Continuously                     |

| Actions  | Processes  | Performance indicators   | Targets                  |
|--|--|--|--------------------------|
|  |  | role-players   |                          |
|  | Monitor environmental health   | Approval by Council of Air Quality Management Plan                             | Jul 2012                 |
|  |  | Report on water, noise and air pollution monitoring                            | Monthly                  |
|  | Effectively manage scarce natural resources  | Evaluate projects for alternative renewable energy use and report              | Quarterly from July 2012 |
| 5.2.3 Land use and building control management               | Apply conditions of land use approval during implementation of projects            | Report on monitoring of the application of conditions                          | Continuously             |
|  |  | Report on deviations from conditions   | Quarterly                |
| 5.2.4 Implementation of the integrated human settlement plan | Finalise integrated human settlement plan and submit to council for final approval | Document approved  | July 2012                |
|  |  | Housing pipeline revised   | Annually by March        |
|  | Compile budget programme for Council contributions                                 | Budget programme completed   | By Oct 2012              |
|  | Implementation of projects and actions   | Report on implementation according to agreed programme, timeframes and budgets | Monthly from Jul 2012    |

### Output 5.3: Economic growth that benefits all

| Actions                                      | Processes  | Performance indicators  | Targets         |
|--|--|-------------------------|-----------------|
| 5.3.1 Formulate LED strategy and action plan | Complete LED strategy and action plan and submit to Council for approval | Draft document approved | End of Nov 2012 |

## STRATEGIC OUTCOME 6: A LEAN, INTEGRATED, STABLE AND CORRUPTION FREE ORGANISATION

### Output 6.1: Improved organisational focus and performance

| Actions   | Processes   | Performance indicators                               | Targets                   |
|---|---|--|---------------------------|
| 6.1.1 Monitor the implementation of the Municipality's strategic plan (IDP) | Evaluate organisational readiness in light of approved IDP and strategy and re-align if necessary | Obtain comments of top management and unions         | By Dec 2012               |
|   | Regular strategy meetings with top management   | Meetings with top management held                    | Quarterly                 |
|   | Monitor success with actions and processes  | Problems addressed and adjustments made if necessary | Quarterly                 |
|   | Roadshow in all departments with all staff on vision, mission, strategy and goals                 | Roadshow held  | Commencing June/July 2012 |
|   | Annually revise the strategic plan (IDP) as per legislative requirements                          | Strategic plan (IDP) revised                         | Annually by May           |

### Output 6.2: Improved organisational control environment

| Actions                                      | Processes   | Performance indicators                                     | Targets      |
|--|---|--|--------------|
| 6.2.1 Full implementation of risk management | Revisit Risk Management Framework                     | Framework finalised  | By July 2012 |
|  | Identify risks affecting the organisation             | Updated risk assessment (strategic and operational )       | By Aug 2012  |
|  | Regular monitoring and evaluation of risk assessments | Updating of measurements according to controls implemented | Bi-annually  |
|  | Compile RBAP according to updated risk assessments    | RBAP updated   | Annually     |

### Output 6.3: Sound work ethics

| Actions   | Processes  | Performance indicators   | Targets           |
|---|--|--|-------------------|
| 6.3.1 Maintain a zero tolerance to fraud and corruption | Effectively attend to reported and identified fraud and corruption cases                           | Monthly reporting to MM  | Monthly           |
|   |  | Quarterly reporting to Audit Committee   | Quarterly         |
|   | Investigate the use of external person such as a retired magistrate to chair disciplinary hearings | Complete investigation that includes re-evaluation of the national collective agreement                              | Dec 2012          |
|   | Investigate the use of the shared services concept to chair disciplinary hearings                  | Participate in evaluation process and await the outcome of Ignite report and take a decision regarding participation | Nov 2012          |
|   | Fraud and Corruption awareness under staff and the public  | Awareness campaign by external service provider for all departments up to supervisor level                           | Commence Aug 2012 |
|   | Make staff and public aware of whistle blowing procedure and contact number                        | Include in above-mentioned awareness campaign  | As above          |

| Actions   | Processes  | Performance indicators         | Targets       |
|---|--|--------------------------------|---------------|
| 6.3.2 Conduct business in a fair and transparent fashion by focusing on professionalism and integrity | Emphasise and explain existing Value System to address ethics in the workplace | Execute programme              | From Sep 2012 |
|   | Popularise existing Value System   | Execute programme              | From Sep 2012 |
|   | Educate staff on professionalism and integrity                                 | Agree on and execute programme | From Feb 2013 |

#### **Output 6.4: An effective, efficient and well disciplined institution with sustainable capacity**

| Actions  | Processes   | Performance indicators   | Targets   |
|--|---|--|-----------|
| 6.4.1 Maintain a high level of discipline                        | Apply disciplinary code   | Continuous application of code and reporting of hearing outcomes | Quarterly |
| 6.4.2 Improve community confidence and trust in the municipality | Maintain an effective independent Audit Committee function as per legislation                             | Annual evaluation of Audit Committee by Mayor and MM             | Annually  |
|  | Manage the Municipality in an economically, effective and efficient way                                   | A clean audit obtained   | Annually  |
| 6.4.3 Improve political / administrative alignment and focus     | Revisit Section 53 Role clarification   | Role clarification updated                                       | Jan 2013  |
| 6.4.4 Reduce the cost of office space                            | Investigate cost effectiveness of own offices versus lease offices and the relocation of municipal stores | Investigation completed  | Mar 2013  |

#### **Output 6.5: Relevant and efficient IT service and infrastructure**

| Actions   | Processes  | Performance indicators                  | Targets                          |
|---|--|---|----------------------------------|
| 6.5.1 Implementation of the IT Governance Framework | Finalise IT Governance Framework and submit to council for final approval                      | Document approved                       | End of June 2012                 |
|   | Communication and awareness throughout the Municipality  | Awareness meeting held                  | July 2012                        |
|   | Maintain an effective ICT Steering Committee   | Scheduled quarterly meetings held       | Quarterly                        |
|   | Implement and monitor  | Report on implementation and monitoring | Quarterly from Oct 2012          |
|   | Review annually if necessary   | Document reviewed if necessary          | End of May annually if necessary |
| 6.5.2 Implement an ICT Strategic Plan               | Compile ICT Strategic Plan in line with IDP strategy   | Document approved                       | End of June 2012                 |
|   | Implement and monitor  | Report on implementation and monitoring | Quarterly from Oct 2012          |
|   | Participate in annual strategic discussions between Manager Strategic Services and Departments | Annual participation                    | Annually from Oct 2012           |
|   | Review annually together with IDP  | Document reviewed                       | Annually by end of May           |

## STRATEGIC OUTCOME 7: INCREASED COMMUNITY SAFETY THROUGH TRAFFIC POLICING, BY-LAW ENFORCEMENT AND DISASTER MANAGEMENT

### Output 7.1: Increase in law compliance

| Actions  | Processes   | Performance indicators  | Targets                        |
|--|---|---|--------------------------------|
| 7.1.1 Establish a more efficient and focused structure                       | Effectively address the underfunded mandates regarding driver and vehicle licensing                         |   |                                |
|  | ▪ Cost analysis by PGWC   |   | Completed 2011                 |
|  | ▪ Enter into a SLA with PGWC  |   | Before 1 April 2012            |
|  | ▪ Implementation  |   | From 1 April 2012              |
|  | Popularise Fraud and Corruption Policy under all staff  |   | Before end of Dec 2012         |
|  | Make staff and public aware of whistle blowing procedure and contact number                                 |   | Before end of Dec 2012         |
| 7.1.2 Step up the enforcement of municipal by-laws and traffic legislation   | Bi-annual interaction with public prosecutors in respect of withdrawal of traffic fines and court sentences | Bi-annual interaction held  | Bi-annually by Dec and June    |
|  | Establish specialised unit for law enforcement (linked to outcome of restructuring)                         | Unit established  | 1 July 2013                    |
|  | Regular interaction with SAPS   | <ul style="list-style-type: none"> <li>▪ Meetings on local level</li> <li>▪ Meetings on Provincial level</li> <li>▪ Meetings on National level</li> </ul> | Weekly<br>Monthly<br>Quarterly |
|  | Investigate partnerships to monitor illegal structures  | Investigation completed   | End of Oct 2012                |
|  | Review current by-laws applicable to traffic policing and law enforcement and update where necessary        | By-laws reviewed  | Before end of June 2013        |
| 7.1.3 Implement awareness campaigns with regards to law enforcement services | Law enforcement / traffic awareness campaigns -   |   |                                |
|  | ▪ with schools, businesses and NGO's  |   | Monthly                        |
|  | ▪ with media  |   | Weekly                         |
|  | ▪ through specialised visible operations  |   | Monthly                        |

### Output 7.2: Strengthening of fire fighting service

| Actions  | Processes  | Performance indicators    | Targets                           |
|--|--|---------------------------|-----------------------------------|
| 7.2.1 Adopt a fire-fighting by-law   | Adjust Standard Fire-fighting By-law according to local conditions and adopt | By-law adopted by Council | End of Dec 2012                   |
|  | Annual review of by-law  | By-law reviewed           | Annually after adoption of by-law |
| 7.2.3 Implement awareness campaigns with regards to fire fighting and disaster management services | Fire fighting / disaster awareness campaigns -                               |                           |                                   |
|  | ▪ with schools, businesses, old age homes                                    |                           | Monthly                           |
|  | ▪ with media   |                           | Quarterly                         |

**Output 7.3: Establishment and maintenance of a Disaster Management Structure within the Municipality**

| Actions   | Processes   | Performance indicators  | Targets                            |
|---|---|-------------------------|------------------------------------|
| 7.3.1 Establish a disaster management structure and align with District Municipality and Provincial Plans | Compile Disaster Management Plan                            | Plan completed          | End of 1 <sup>st</sup> Qtr 2012    |
|   | Annually review Disaster Management Plan                    | Review completed        | Annually after completion of plan  |
|   | Communication of Disaster Management Plan with role-players | Scheduled meetings held | Quarterly after completion of plan |
|   | Disaster readiness drill                                    | Drill conducted         | Annually after completion of plan  |

## Annexure 3C

### Generic KPIs and targets for Municipal Manager and Directors

#### MUNICIPAL MANAGER

The performance objectives, KPI's, annual targets and risks in the following table are applicable to the Municipal Manager:

| Performance Objectives  | KPI's   | Targets    |
|---|---|------------|
| Promote local economic development through liaison with business role-players   | Annual event with local business held before end of June?   | Yes        |
| Revision of organigram to accommodate LED in a directorate  | Tabling of the placement of LED within a directorate at LLF after liaison with the management team                  | Sep 2012   |
| Promote and facilitate the creation of jobs   | % of the LED funds actually spent   | 90%        |
| Ensure sound management   | Monthly management meetings held?   | Yes        |
| Promote proper procurement through sound management   | Number of appeals against the municipality regarding the awarding of tenders that were upheld                       | 0 maximum  |
| Promote implementation by ensuring that the performance of the municipality is monitored  | Monthly performance and financial assessments done?   | Yes        |
| Promote good governance through the publication of an annual report   | Annual Report as required by MFMA (121) tabled before end of January and approved before end of March?              | Yes        |
| Promote the council's objectives by ensuring tasks are implemented  | % of due council decisions initiated  | 100%       |
| Ensure that participative planning takes place  | Monthly checking of IDP/Budget process schedule?  | Yes        |
| Ensure the organisation functions optimally by maintaining a functional macro-structure   | Annual review of the macro structure completed?   | Yes        |
| Ensure good cooperation between the political and administrative components of the municipality   | Performance management system for councillors evaluated and revised?  | Yes        |
| Improve decision-making through the formalisation of delegations  | System of delegations revised?  | Yes        |
| Ensure that the financial statement fairly represent the position of the Municipality and that performance information is reliable, accurate and complete   | Was a clean audit obtained from the Auditor-General?  | Yes        |
| Monitor whether the issue of un- and underfunded mandates as well as electricity distribution is addressed by NT at a national level in an attempt to keep municipalities financially sustainable   | Quarterly feedback given regarding the process to which NT committed themselves on 29 Nov 2011 at a MinMay meeting? | Yes        |
| <b>MFMA Section 21(2):</b> When preparing the annual budget take into account the municipality's IDP  | IDP taken into account when preparing the annual budget?  | Yes        |
| <b>MFMA Section 27(1):</b> Inform the MEC for finance of any non-compliance by the municipality of any provisions of this Act or any other legislation pertaining to the tabling or approval of an annual budget or compulsory consultation processes | MEC informed of non-compliance, if any?   | Yes or N/a |
| <b>MFMA Section 29(1):</b> Authorise unforeseeable and unavoidable expenditure for which no provision was made in an approved budget in emergency or other exceptional circumstances  | Unforeseeable and unavoidable expenditure, if any, authorised?  | Yes or N/a |
| <b>MFMA Section 31:</b> Give approval that expenditure for a programme during a financial year may exceed the amount of that year's appropriation.  | Approval, if applicable, given?   | Yes or N/a |



| Performance Objectives   | KPI's  | Targets    |
|--|--|------------|
| <b>MFMA Section 46(2):</b> Sign a resolution of the council which approves the debt agreement regarding the incurrence of long-term debt   | Resolution, if applicable, signed?   | Yes or N/a |
| <b>MFMA Section 52(c):</b> Take all reasonable steps to ensure that the municipality performs its constitutional and statutory functions   | Municipality performed its constitutional and statutory functions?   | Yes        |
| <b>MFMA Section 53(1)(b):</b> Co-ordinate the annual revision of the IDP and the preparation of the annual budget, and determine how the IDP is to be taken into account or revised for the purposes of the budget   | Annual revision and preparation co-ordinated?<br>Was it determined how the IDP is to be taken into account or revised? | Yes<br>Yes |
| <b>MFMA Section 53(2):</b> Report to the council and the MEC for finance any delay in the tabling of the budget, the approval of the SDBIP or the signing of the annual performance agreements   | Any delay reported to the council and the MEC, if applicable?  | Yes or N/a |
| <b>MFMA Section 54(1):</b> On receipt of section 71 monthly budget statements or the section 72 mid-year budget and performance assessment -   |  |            |
| • check whether the municipality's approved budget is implemented in accordance with the SDBIP   | Implementation of the approved budget in accordance with the SDBIP checked?  | Yes        |
| • consider and, if necessary, make revisions to the SDBIP  | SDBIP considered and revisions made if necessary?  | Yes        |
| • issue appropriate instructions to ensure-<br>(a) that the budget is implemented in accordance with the SDBIP; and<br>(b) that spending of funds and revenue collection proceed in accordance with the budget   | Appropriate instructions issued?   | Yes        |
| • identify any financial problems facing the municipality  | Financial problems identified, if any?   | Yes or N/a |
| <b>MFMA Section 55:</b> If the municipality has not approved an annual budget by the first day of the budget year or if the municipality encounters a serious financial problem referred to in section 136, to immediately report the matter to the MEC for local government         | Was a serious financial problem referred to in section 136, if any, immediately reported to the MEC?                   | Yes or N/a |
| <b>MFMA Section 131(1):</b> To ensure that any issues raised by the Auditor-General in an audit report are addressed   | % of issues raised by the Auditor-General in an audit report addressed   | 100%       |
| <b>MFMA Section 133(1):</b> If the accounting officer of fails to submit financial statements to the Auditor-General or if the mayor fails to table the annual report in the council, to promptly table in the council a written explanation setting out the reasons for the failure | Written explanation, if applicable, tabled in the council?   | Yes or N/a |

## DIRECTORS

The performance objectives, KPI's and targets in the following table are on a management level and are applicable to all the directors:

| Performance Objectives   | KPI's                                    | Targets              |
|--|--|----------------------|
| Ensure that capital expenditure is in line with budget and time frames   | % of capital budget spent                | Between 95% and 105% |
| Implement capital projects   | Average % completion of capital projects | 95%                  |
| Ensure that operating expenditure is in line with budget and time frames | % of operating budget spent              | Between 90% and 100% |
| Ensure that workforce is appropriately skilled                           | % of planned training sessions realised  | 100%                 |
| Implement all council decisions  | % of due council decisions initiated     | 100%                 |

| Performance Objectives   | KPI's  | Targets          |
|--|--|------------------|
| Ensure proper performance and financial monitoring   | Monthly performance assessments and reconciliation of departmental records of expenditure with finance records done? | Yes              |
| Ensure legal compliance in relation to the annual report   | Departmental input to the annual report submitted by due date?   | Yes              |
| Facilitate adequate budget planning  | Budget requests provided to financial department in accordance with the budget time schedule?                        | Yes              |
| Complete all assignments from the municipal manager by set date                                    | Number of written warning received from the municipal manager  | 0 maximum        |
| Address all correspondence in a timely manner  | % of all correspondence recorded by Collaborator less than 60 days old   | 90%              |
| Implement transformation in the organisation   | % of employment opportunities applied for appropriate equity appointments  | 75%              |
| Ensure that all procurement comply with the legal process  | % compliance with supply chain management policy with the exception of approved deviations                           | 100%             |
| Resolve all audit issues   | % internal audit queries for which an action plan was submitted within 10 working days                               | 90%              |
|  | % internal actions implemented within agreed time frame  | 100%             |
|  | % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days                 | 100%             |
|  | % of Auditor General's actions implemented within agreed time frame  | 100%             |
| Identify risks and implement controls  | Quarterly confirmation of risk assessment?   | Yes              |
| Ensure employee involvement through communication  | % of invocoms held according to approved schedule  | 100%             |
| Reduce the average duration of vacancies   | Average duration of vacancies after decision was taken by management to fill the post                                | 3 months maximum |
| Promote a productive workforce   | % of person days lost per month  | 4% pm maximum    |
| Ensure the effective monitoring of the EPWP with respect to implementation and reaching of targets | Number of person days of work created during the financial year  |                  |
|  | Number of work opportunities created during the financial year   |                  |
| Adherence to the Municipality's Virement Policy  | Have more than 4 virements with respect to any line item on the budget been done during the financial year           | No               |

Over and above the performance objectives, KPI's and targets in the preceding table, the undermentioned are only applicable to the specific directors, as indicated:

| Performance Objectives                     | KPI's   | Targets  |
|--|---|----------|
| <b>Director Civil Engineering Services</b> |   |          |
| Provision of public toilet facilities      | Investigate the cost of construction based on feedback from Dir Dev Services as well as the operating costs of public toilets in Yzerfontein and submit report to Mayoral Committee | Nov 2012 |
| Traffic management                         | Investigate the effectiveness of traffic circles to optimise the flow of traffic in towns in the Swartland area   | 2013/14  |
|  | Obtain the advice of a transport engineer in respect of a traffic circle at Yzerfontein as well as the alignment of the road  | 2012/13  |
| <b>Director Development Services</b>       |   |          |
| Provide for integrated housing projects    | Was bulk services for integrated housing projects available   | Yes      |
| Job creation and bigger focus on LED       | Establish a special purpose vehicle by calling for tenders (80/20 basis)  | Sep 2012 |

| Performance Objectives   | KPI's  | Targets                      |
|--|--|------------------------------|
| Provision of public toilet facilities  | Investigate the placement of public toilets in Yzerfontein (location and the completion of an EIA process)   | Nov 2012                     |
| Efficient and economical use of Yzerfontein caravan park and harbour   | Compilation of terms of reference in liaison with NT (reference 078)   | Nov 2012                     |
| <b>Director Financial Services</b>   |  |                              |
| Ensure general financial viability   | Outstanding service debtors to revenue = $B \div C$<br><i>B represents total outstanding service debtors</i><br><i>C represents annual revenue actually received for services</i>  | 15.6%                        |
|  | Cost coverage = $(B+C) \div D$<br><i>B represents all available cash at a particular time</i><br><i>C represents investments</i><br><i>D represents monthly fixed operating expenditure</i>  | 6.4%                         |
|  | Debt coverage = $(B-C) \div D$<br><i>B represents total operating revenue received</i><br><i>C represents operating grants</i><br><i>D represents debt service payments (i.e. interest + redemption) due within the financial year</i> | 27.0%                        |
|  |  |                              |
| Monthly reconciliation of free units in respect of free electricity  | Monthly reconciliation of free units in respect of free electricity done?  | Yes                          |
| <b>Systems Act Section 99(a):</b> Oversee and monitor the implementation and enforcement of the credit control and debt collection policy and any by-laws enacted in terms of section 98 | Implementation and enforcement of the policy and by-laws overseen and monitored?   | Yes                          |
| <b>MFMA Section 21(1)(a):</b> Co-ordinate the processes for preparing the annual budget and budget-related policies  | Processes co-ordinated?  | Yes                          |
| <b>MFMA Section 45(2):</b> Sign a resolution of the council which approves the debt agreement regarding the incurrence of short-term debt  | Resolution, if applicable, signed?   | Yes or N/a                   |
| A fair property tax structure  | Investigate the property tax structure in its totality with specific reference to tariff modelling   | Oct 2012                     |
| <b>Director Protection Services</b>  |  |                              |
| Monitor illegal structures   | Investigation into partnerships to monitor illegal structures completed  | Oct 2012                     |
| Swartland Municipal Police Service (SMPS)  | Investigate financial sustainability of the SMPS -   |                              |
|  | • Submit report regarding the implementation of Phase 1 (1 Jan 2012 - 30 June 2012) to the Mayoral Committee   | 13 June 2012                 |
|  | • Implementation of Phase 2 -<br>(1) division of functions if possible<br>(2) Rendering of a 12 hour service   | With effect from 1 July 2012 |
|  | Decision in consultation with the Mayoral Committee on how to liaise with the public regarding the future of the SMPS  | Jul 2012                     |
|  | Liaison with the public regarding the future of the SMPS   | Aug 2012                     |
|  | Final decision   | Sep 2012                     |

**Annexure 3D**  
**Targets and projected expenditure for each capital budget item**

Office of the Municipal Manager  
Office of the Municipal Manager General

Project: pj-09-0021aa - Equipment Council

Location: Municipal area

| Grp                  | No | Activity                         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|----------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment/appliance - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type                      | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                          |       |       | 3200  |       |       | 3200  |       |       | 3200  |       | 3347  |       | 12 947        | 12 947 | -12947           | -100.0% | 12 947   | 100.0% |

Project: pj-09-0021ab - Equipment Municipal Manager

Location: Municipal area

| Grp                  | No | Activity                         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|----------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment/appliance - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type                      | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                          |       |       | 4500  |       |       | 4500  |       |       | 4500  |       | 4650  |       | 18 150        | 18 150 | -18150           | -100.0% | 18 150   | 100.0% |

Integrated Development Planning

Project: pj-10-0150 - MSIG: Changes and extensions to the Strategic Management System

Location: Municipal area

| Grp                  | No | Activity       | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|----------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Implementation |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type    | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Operating      |       |       |       |       |       |       | 40000 |       |       |       |       | 40000 | 80 000        | 80 000 | -80000           | -100.0% | 80 000   | 100.0% |

Project: pj-10-0151 - MSIG: Contract appointment of an IDP Practitioner in the Office of the Municipal Manager

Location: Municipal area

| Grp                  | No | Activity             | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|----------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Monthly remuneration |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type          | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Operating            | 12900 | 12900 | 12900 | 12900 | 25600 | 12900 | 12900 | 12900 | 12900 | 12900 | 12900 | 12900 | 167 500       | 167 500 | -167500          | -100.0% | 167 500  | 100.0% |

Project: pj-11-0109 - MSIG: Development of a new 5 year macro strategy for the Municipality

Location: Municipal area

| Grp                  | No | Activity                  | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|---------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Implementation and review |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Operating                 |       |       |       |       |       |       | 15000 |       |       | 15000 |       | 20000 | 50 000        | 50 000 | -50000           | -100.0% | 50 000   | 100.0% |

## Civil Engineering Services

### Civil Engineering Services General

Project: pj-09-0021ac - Equipment Civil Services

Location: Municipal area

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       |       | 40000 | 40000 |       | 20000 | 40000 | 20000 | 13030 |       |       | 173 030       | 173 030 | -173030          | -100.0% | 173 030  | 100.0% |

## Buildings and Maintenance

Project: pj-11-0088 - Vehicles Building Maintenance: Replace CK20381

Location: Municipal area

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12 | Oct12  | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process |       |       |       |        |       |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| 1                    | 2  | Delivery/collection |       |       |       |        |       |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12 | Oct12  | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       |       | 180000 |       |       |       |       |       |       |       |       | 180 000       | 180 000 | -180000          | -100.0% | 180 000  | 100.0% |

Project: pj-12-0016 - Equipment Building and Maintenance

Location: Municipal area

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       |               | N/A    |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       | 48000 |       |       |       |       |       |       |       |       |       | 48 000        | 48 000 | -48000           | -100.0% | 48 000   | 100.0% |

## Cemeteries

Project: pj-09-0066 - Cemeteries: Fencing Malmesbury (Old town)

Location: Malmesbury

| Grp                  | No | Activity       | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|----------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Tender process |       |       |       |       |       |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| 1                    | 2  | Construction   |       |       |       |       |       |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type    | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital        |       |       |       |       | 50000 | 20000 | 50000 | 38500 |       |       |       |       | 158 500       | 158 500 | -158500          | -100.0% | 158 500  | 100.0% |

Project: pj-10-0045 - Cemeteries: Grave box for collapsing graves

Location: Municipal area

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       |       |       | 60000 | 60000 |       |       |       |       |       |       | 120 000       | 120 000 | -120000          | -100.0% | 120 000  | 100.0% |

**Project: pj-12-0017 - Cemeteries: Fencing Kalbaskraal**

**Location:** Kalbaskraal

| Grp                  | No | Activity       | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|----------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Tender process |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| 1                    | 2  | Construction   |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type    | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital        |       |       |       |       | 50000 | 30000 | 50000 | 50000 |       |       |       |       | 180 000       | 180 000 | -180000          | -100.0% | 180 000  | 100.0% |

## Parks and Amenities

**Project: pj-09-0211 - Vehicles Parks: Replace CK22740 (tracktor)**

**Location:** Malmesbury

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process |       |       |       |       |        |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| 1                    | 2  | Delivery/collection |       |       |       |       |        |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       |       |       | 350000 |       |       |       |       |       |       |       | 350 000       | 350 000 | -350000          | -100.0% | 350 000  | 100.0% |

**Project: pj-11-0058 - Equipment Parks: Global amount**

**Location:** Municipal area

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13  | Mar13  | Apr13  | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|--------|--------|--------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |        |        |        |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13  | Mar13  | Apr13  | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       |       | 50000 | 50000 |       | 50000 | 100000 | 100000 | 120000 |       |       | 470 000       | 470 000 | -470000          | -100.0% | 470 000  | 100.0% |

## Roads

**Project: pj-10-0078 - Roads: Main Road 25**

**Location:** Malmesbury

| Grp                  | No | Activity             | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13   | Apr13 | May13 | Jun13 | Activity Type |           | Notes (Activity) |         |           |        |
|----------------------|----|----------------------|-------|-------|-------|-------|-------|-------|-------|-------|---------|-------|-------|-------|---------------|-----------|------------------|---------|-----------|--------|
| 1                    | 1  | Contribution to PGWC |       |       |       |       |       |       |       |       |         |       |       |       | N/A           |           |                  |         |           |        |
| Projected/Actual ETD |    | Budget Type          | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13   | Apr13 | May13 | Jun13 | YTDJun        | Budget    | YTD Var          | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital              |       |       |       |       |       |       |       |       | 1700000 |       |       |       | 1 700 000     | 1 700 000 | -1700000         | -100.0% | 1 700 000 | 100.0% |

**Project: pj-10-0121 - Vehicles Roads: Replace CK30032**

**Location:** Municipal area

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13  | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------|-------|-------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process |       |       |       |       |       |       |        |       |       |       |       |       | N/A           |         |                  |         |          |        |
| 1                    | 2  | Delivery/collection |       |       |       |       |       |       |        |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13  | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       |       |       |       |       | 600000 |       |       |       |       |       | 600 000       | 600 000 | -600000          | -100.0% | 600 000  | 100.0% |

**Project: pj-10-0132 - Vehicles Roads: Replace CK15665 (Water truck)****Location:** Municipal area

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13   | Apr13 | May13 | Jun13 | Activity Type |           | Notes (Activity) |         |           |        |
|----------------------|----|---------------------|-------|-------|-------|-------|-------|-------|-------|-------|---------|-------|-------|-------|---------------|-----------|------------------|---------|-----------|--------|
| 1                    | 1  | Procurement process |       |       |       |       |       |       |       |       |         |       |       |       |               | N/A       |                  |         |           |        |
| 1                    | 2  | Delivery/collection |       |       |       |       |       |       |       |       |         |       |       |       |               | N/A       |                  |         |           |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13   | Apr13 | May13 | Jun13 | YTDJun        | Budget    | YTD Var          | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       |       |       |       |       |       |       | 1100000 |       |       |       | 1 100 000     | 1 100 000 | -1100000         | -100.0% | 1 100 000 | 100.0% |

**Project: pj-11-0032 - Roads Swartland: Upgrading****Location:** Municipal area

| Grp                  | No | Activity     | Jul12   | Aug12   | Sep12   | Oct12   | Nov12   | Dec12  | Jan13  | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |           | Notes (Activity) |         |           |        |
|----------------------|----|--------------|---------|---------|---------|---------|---------|--------|--------|-------|-------|-------|-------|-------|---------------|-----------|------------------|---------|-----------|--------|
| 1                    | 1  | Construction |         |         |         |         |         |        |        |       |       |       |       |       | N/A           |           |                  |         |           |        |
| Projected/Actual ETD |    | Budget Type  | Jul12   | Aug12   | Sep12   | Oct12   | Nov12   | Dec12  | Jan13  | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget    | YTD Var          | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital      | 1200000 | 1300000 | 1400000 | 1500000 | 1500000 | 766000 | 800000 |       |       |       |       |       | 8 466 000     | 8 466 000 | -8466000         | -100.0% | 8 466 000 | 100.0% |

**Project: pj-11-0060 - Equipment Streets and Storm Water: Global amount****Location:** Municipal area

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       | 20000 | 20000 | 20000 | 20000 | 16113 |       |       |       |       |       |       | 96 113        | 96 113 | -96113           | -100.0% | 96 113   | 100.0% |

**Sewerage****Project: pj-09-0001 - Sewerage: WWTW Malmesbury****Location:** Malmesbury

| Grp                  | No | Activity     | Jul12   | Aug12   | Sep12   | Oct12   | Nov12   | Dec12   | Jan13   | Feb13   | Mar13 | Apr13 | May13 | Jun13 | Activity Type |            | Notes (Activity) |         |            |        |
|----------------------|----|--------------|---------|---------|---------|---------|---------|---------|---------|---------|-------|-------|-------|-------|---------------|------------|------------------|---------|------------|--------|
| 1                    | 1  | Construction |         |         |         |         |         |         |         |         |       |       |       |       | N/A           |            |                  |         |            |        |
| Projected/Actual ETD |    | Budget Type  | Jul12   | Aug12   | Sep12   | Oct12   | Nov12   | Dec12   | Jan13   | Feb13   | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget     | YTD Var          | Var %   | Year Bal   | Bal %  |
| Projected Cash Flow  |    | Capital      | 3700000 | 3700000 | 3700000 | 3700000 | 4000000 | 3700000 | 2000000 | 1306970 |       |       |       |       | 25 806 970    | 25 806 970 | -25806970        | -100.0% | 25 806 970 | 100.0% |

**Project: pj-09-0003 - Telemetry: New installations****Location:** Municipal area

| Grp                  | No | Activity                           | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing and install |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type                        | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                            |       |       |       | 10000 | 10000 | 10000 | 10000 | 10000 | 15000 |       |       |       | 65 000        | 65 000 | -65000           | -100.0% | 65 000   | 100.0% |

**Project: pj-09-0226 - Vehicles Sewerage: Replace CK11899 (Truck)****Location:** Municipal area

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13   | May13 | Jun13 | Activity Type |           | Notes (Activity) |         |           |        |
|----------------------|----|---------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------|-------|-------|---------------|-----------|------------------|---------|-----------|--------|
| 1                    | 1  | Procurement process |       |       |       |       |       |       |       |       |       |         |       |       |               | N/A       |                  |         |           |        |
| 1                    | 2  | Delivery/collection |       |       |       |       |       |       |       |       |       |         |       |       |               | N/A       |                  |         |           |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13   | May13 | Jun13 | YTDJun        | Budget    | YTD Var          | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       |       |       |       |       |       |       |       | 1500000 |       |       | 1 500 000     | 1 500 000 | -1500000         | -100.0% | 1 500 000 | 100.0% |



**Project: pj-10-0043 - Sewerage: WWTW Koringberg**
**Location:** Koringberg

| Grp                  | No | Activity                        | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12  | Jan13  | Feb13 | Mar13 | Apr13  | May13   | Jun13   | Activity Type | Notes (Activity) |          |         |           |        |
|----------------------|----|---------------------------------|-------|-------|-------|-------|-------|--------|--------|-------|-------|--------|---------|---------|---------------|------------------|----------|---------|-----------|--------|
| 1                    | 1  | Environmental process           |       |       |       |       |       |        |        |       |       |        |         |         | N/A           |                  |          |         |           |        |
| 1                    | 2  | Design and tender documentation |       |       |       |       |       |        |        |       |       |        |         |         | N/A           |                  |          |         |           |        |
| 1                    | 3  | Tender process                  |       |       |       |       |       |        |        |       |       |        |         |         | N/A           |                  |          |         |           |        |
| 1                    | 4  | Construction                    |       |       |       |       |       |        |        |       |       |        |         |         | N/A           |                  |          |         |           |        |
| Projected/Actual ETD |    | Budget Type                     | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12  | Jan13  | Feb13 | Mar13 | Apr13  | May13   | Jun13   | YTDJun        | Budget           | YTD Var  | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital                         |       |       |       |       |       | 300000 | 200000 |       |       | 500000 | 1000000 | 1000000 | 3 000 000     | 3 000 000        | -3000000 | -100.0% | 3 000 000 | 100.0% |

**Project: pj-10-0044 - Sewerage: Darling sewerage works (planning and design)**
**Location:** Darling

| Grp                  | No | Activity                    | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12  | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13  | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|-----------------------------|-------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|--------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Preliminary design          |       |       |       |       |       |        |       |       |       |       |       |        | N/A           |                  |         |         |          |        |
| 1                    | 2  | Environmental authorisation |       |       |       |       |       |        |       |       |       |       |       |        | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type                 | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12  | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13  | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                     |       |       |       |       |       | 200000 |       |       |       |       |       | 300000 | 500 000       | 500 000          | -500000 | -100.0% | 500 000  | 100.0% |

**Project: pj-10-0114 - Equipment Sewerage**
**Location:** Municipal area

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       |       |       |       | 47000 |       |       |       |       |       |       | 47 000        | 47 000           | -47000  | -100.0% | 47 000   | 100.0% |

**Project: pj-10-0157 - Sewerage: Upgrading of WWTW - Riebeek Kasteel and Riebeek West**
**Location:** Various locations

| Grp                  | No | Activity                         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13   | Feb13 | Mar13 | Apr13   | May13   | Jun13   | Activity Type | Notes (Activity) |          |         |           |        |
|----------------------|----|----------------------------------|-------|-------|-------|-------|-------|-------|---------|-------|-------|---------|---------|---------|---------------|------------------|----------|---------|-----------|--------|
| 1                    | 1  | Environmental authorisation      |       |       |       |       |       |       |         |       |       |         |         |         | N/A           |                  |          |         |           |        |
| 1                    | 2  | Detail design and tender documen |       |       |       |       |       |       |         |       |       |         |         |         | N/A           |                  |          |         |           |        |
| 1                    | 3  | Tender process                   |       |       |       |       |       |       |         |       |       |         |         |         | N/A           |                  |          |         |           |        |
| 1                    | 4  | Construction                     |       |       |       |       |       |       |         |       |       |         |         |         | N/A           |                  |          |         |           |        |
| Projected/Actual ETD |    | Budget Type                      | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13   | Feb13 | Mar13 | Apr13   | May13   | Jun13   | YTDJun        | Budget           | YTD Var  | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital                          |       |       |       |       |       |       | 1000000 |       |       | 2000000 | 2000000 | 3000000 | 8 000 000     | 8 000 000        | -8000000 | -100.0% | 8 000 000 | 100.0% |

**Project: pj-11-0027 - Sewerage: Flow meters for Chatsworth/Riverlands pump stations**
**Location:** Chatsworth

| Grp                  | No | Activity                           | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13  | Mar13 | Apr13  | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|------------------------------------|-------|-------|-------|-------|-------|-------|-------|--------|-------|--------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing and install |       |       |       |       |       |       |       |        |       |        |       |       | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type                        | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13  | Mar13 | Apr13  | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                            |       |       |       |       |       |       |       | 100000 |       | 100000 |       |       | 200 000       | 200 000          | -200000 | -100.0% | 200 000  | 100.0% |

**Project: pj-11-0087 - Vehicles Sewerage: Replace CK33244**
**Location:** Municipal area

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12  | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process |       |       |        |       |       |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| 1                    | 2  | Delivery/collection |       |       |        |       |       |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12  | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       | 180000 |       |       |       |       |       |       |       |       |       | 180 000       | 180 000 | -180000          | -100.0% | 180 000  | 100.0% |

**Project: pj-11-0095 - Sewerage: Chatsworth sewerage works (design work and determination of standards)**
**Location:** Chatsworth

| Grp                  | No | Activity                         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13  | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|----------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Environmental authorisation      |       |       |       |       |       |       |       |       |       |       |       |        |               | N/A     |                  |         |          |        |
| 1                    | 2  | Detail design and tender documen |       |       |       |       |       |       |       |       |       |       |       |        |               | N/A     |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type                      | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13  | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                          |       |       |       |       |       |       |       |       |       |       |       | 200000 | 200 000       | 200 000 | -200000          | -100.0% | 200 000  | 100.0% |

**Project: pj-12-0014 - Vehicles Sewerage: Replace CK19529 (Bakkie)**
**Location:** Municipal area

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12  | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process |       |       |        |       |       |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| 1                    | 2  | Delivery/collection |       |       |        |       |       |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12  | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       | 180000 |       |       |       |       |       |       |       |       |       | 180 000       | 180 000 | -180000          | -100.0% | 180 000  | 100.0% |

**Project: pj-12-0015 - Sewerage: Switching of pumps - Swartland**
**Location:** Municipal area

| Grp                  | No | Activity                           | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing and install |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type                        | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                            |       |       |       |       |       |       | 50000 | 50000 |       |       |       |       | 100 000       | 100 000 | -100000          | -100.0% | 100 000  | 100.0% |

**Sports Fields**
**Project: pj-11-0122 - Sport: Kalbaskraal Sports grounds (Lotto)**
**Location:** Kalbaskraal

| Grp                  | No | Activity                        | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12  | Jan13  | Feb13  | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------------------|-------|-------|-------|-------|--------|--------|--------|--------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Design and tender documentation |       |       |       |       |        |        |        |        |       |       |       |       |               | N/A     |                  |         |          |        |
| 1                    | 2  | Tender process                  |       |       |       |       |        |        |        |        |       |       |       |       |               | N/A     |                  |         |          |        |
| 1                    | 3  | Construction                    |       |       |       |       |        |        |        |        |       |       |       |       |               | N/A     |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type                     | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12  | Jan13  | Feb13  | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                         |       | 50000 |       |       | 100000 | 100000 | 100000 | 134000 |       |       |       |       | 484 000       | 484 000 | -484000          | -100.0% | 484 000  | 100.0% |

**Project: pj-11-0123 - Sport: Riebeek Wes Sports grounds (Lotto)**
**Location:** Riebeek-Wes

| Grp                  | No | Activity                            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13  | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|-------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Information to follow (discussion w |       |       |       |       |       |       |       |       |       |       |       |        | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type                         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13  | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                             |       |       |       |       |       |       |       |       |       |       |       | 855000 | 855 000       | 855 000 | -855000          | -100.0% | 855 000  | 100.0% |

**Project: pj-12-0018 - Sport: Fencing Dieprivier Sport Grounds**
**Location:** Malmesbury

| Grp                  | No | Activity       | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|----------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Tender process |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| 1                    | 2  | Construction   |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type    | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital        |       |       |       |       | 40000 | 50000 | 60000 | 16921 |       |       |       |       | 166 921       | 166 921          | -166921 | -100.0% | 166 921  | 100.0% |

**Project: pj-12-0019 - Sport: Ilinge Lethu Community Gym**
**Location:** Ilinge Lethu

| Projected/Actual ETD |  | Budget Type | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun | Budget  | YTD Var | Var % | Year Bal | Bal %  |
|----------------------|--|-------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|---------|---------|-------|----------|--------|
| Projected Cash Flow  |  | Capital     |       |       |       |       |       |       |       |       |       |       |       |       |        | 311 512 |         | 0%    | 311 512  | 100.0% |

**Storm Water**
**Project: pj-09-0009 - Storm water: Upgrading of old networks (Swartland)**
**Location:** Municipal area

| Grp                  | No | Activity     | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12  | Jan13  | Feb13  | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|--------------|-------|-------|-------|-------|--------|--------|--------|--------|-------|-------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Construction |       |       |       |       |        |        |        |        |       |       |       |       | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type  | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12  | Jan13  | Feb13  | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital      |       |       |       |       | 100000 | 100000 | 200000 | 200000 |       |       |       |       | 600 000       | 600 000          | -600000 | -100.0% | 600 000  | 100.0% |

**Project: pj-09-0074 - Storm water Riebeek-Wes**
**Location:** Riebeek-Wes

| Grp                  | No | Activity     | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13  | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|--------------|-------|-------|-------|-------|-------|-------|-------|--------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Construction |       |       |       |       |       |       |       |        |       |       |       |       |               | N/A     |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type  | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13  | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital      |       |       |       |       |       |       |       | 300000 |       |       |       |       | 300 000       | 300 000 | -300000          | -100.0% | 300 000  | 100.0% |

**Project: pj-12-0021 - Vehicles Parks: Replace CK15244 (Bakkie)**
**Location:** Municipal area

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12  | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process |       |       |        |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| 1                    | 2  | Delivery/collection |       |       |        |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12  | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       | 260000 |       |       |       |       |       |       |       |       |       | 260 000       | 260 000 | -260000          | -100.0% | 260 000  | 100.0% |

## Water

### Project: pj-10-0038 - Water: Reservoir - Koringberg (0.25 MI)

Location: Koringberg

| Grp                  | No | Activity                        | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13  | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Design and tender documentation |       |       |       |       |       |       |       |       |       |       |       |        | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type                     | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13  | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                         |       |       |       |       |       |       |       |       |       |       |       | 100000 | 100 000       | 100 000 | -100000          | -100.0% | 100 000  | 100.0% |

### Project: pj-10-0041 - Water: Panorama pump station

Location: Panorama

| Grp                  | No | Activity                           | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13  | Feb13  | Mar13  | Apr13  | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|------------------------------------|-------|-------|-------|-------|-------|-------|--------|--------|--------|--------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing and install |       |       |       |       |       |       |        |        |        |        |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type                        | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13  | Feb13  | Mar13  | Apr13  | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                            |       |       |       |       |       |       | 100000 | 100000 | 100000 | 150000 |       |       | 450 000       | 450 000 | -450000          | -100.0% | 450 000  | 100.0% |

### Project: pj-11-0021 - Water reservoir - Riebeek West (1.0 ML)

Location: Riebeek-Wes

| Grp                  | No | Activity                         | Jul12 | Aug12 | Sep12  | Oct12 | Nov12  | Dec12  | Jan13  | Feb13  | Mar13  | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |          |         |           |        |
|----------------------|----|----------------------------------|-------|-------|--------|-------|--------|--------|--------|--------|--------|-------|-------|-------|---------------|------------------|----------|---------|-----------|--------|
| 1                    | 1  | Detail design and tender documen |       |       |        |       |        |        |        |        |        |       |       |       | N/A           |                  |          |         |           |        |
| 1                    | 2  | Tender process                   |       |       |        |       |        |        |        |        |        |       |       |       | N/A           |                  |          |         |           |        |
| 1                    | 3  | Construction                     |       |       |        |       |        |        |        |        |        |       |       |       | N/A           |                  |          |         |           |        |
| Projected/Actual ETD |    | Budget Type                      | Jul12 | Aug12 | Sep12  | Oct12 | Nov12  | Dec12  | Jan13  | Feb13  | Mar13  | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var  | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital                          |       |       | 100000 |       | 300000 | 300000 | 400000 | 300000 | 100000 |       |       |       | 1 500 000     | 1 500 000        | -1500000 | -100.0% | 1 500 000 | 100.0% |

### Project: pj-11-0062 - Equipment Water: Global amount

Location: Municipal area

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       | 40000 | 40000 | 40000 | 43000 |       |       |       |       |       |       | 163 000       | 163 000 | -163000          | -100.0% | 163 000  | 100.0% |

### Project: pj-12-0013 - Water: Upgrading/Replacement water reticulation network

Location: Municipal area

| Grp                  | No | Activity                         | Jul12 | Aug12 | Sep12 | Oct12  | Nov12 | Dec12  | Jan13  | Feb13  | Mar13  | Apr13  | May13  | Jun13  | Activity Type | Notes (Activity) |          |         |           |        |
|----------------------|----|----------------------------------|-------|-------|-------|--------|-------|--------|--------|--------|--------|--------|--------|--------|---------------|------------------|----------|---------|-----------|--------|
| 1                    | 1  | Detail design and tender documen |       |       |       |        |       |        |        |        |        |        |        |        | N/A           |                  |          |         |           |        |
| 1                    | 2  | Tender process                   |       |       |       |        |       |        |        |        |        |        |        |        | N/A           |                  |          |         |           |        |
| 1                    | 3  | Construction                     |       |       |       |        |       |        |        |        |        |        |        |        | N/A           |                  |          |         |           |        |
| Projected/Actual ETD |    | Budget Type                      | Jul12 | Aug12 | Sep12 | Oct12  | Nov12 | Dec12  | Jan13  | Feb13  | Mar13  | Apr13  | May13  | Jun13  | YTDJun        | Budget           | YTD Var  | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital                          |       |       |       | 200000 |       | 200000 | 300000 | 300000 | 300000 | 300000 | 300000 | 100000 | 2 000 000     | 2 000 000        | -2000000 | -100.0% | 2 000 000 | 100.0% |

**Project: pj-12-0022 - Water: Secondary Chlorination**
**Location:** Municipal area

| Grp                  | No | Activity                           | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13  | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|--------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing and install |       |       |       |       |       |       |       |       |        |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type                        | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13  | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                            |       |       |       |       |       |       |       |       | 100000 |       |       |       | 100 000       | 100 000 | -100000          | -100.0% | 100 000  | 100.0% |

**Project: pj-12-0023 - Water: Chatsworth new reservoir**
**Location:** Chatsworth

| Grp                  | No | Activity                        | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13  | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Design and tender documentation |       |       |       |       |       |       |       |       |       |       |       |        | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type                     | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13  | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                         |       |       |       |       |       |       |       |       |       |       |       | 200000 | 200 000       | 200 000 | -200000          | -100.0% | 200 000  | 100.0% |

**Project: pj-12-0024 - Water: Conservation and Demand Management**
**Location:** Municipal area

| Grp                  | No | Activity                        | Jul12 | Aug12 | Sep12  | Oct12 | Nov12  | Dec12  | Jan13  | Feb13  | Mar13  | Apr13  | May13 | Jun13 | Activity Type |           | Notes (Activity) |         |           |        |
|----------------------|----|---------------------------------|-------|-------|--------|-------|--------|--------|--------|--------|--------|--------|-------|-------|---------------|-----------|------------------|---------|-----------|--------|
| 1                    | 1  | Design and tender documentation |       |       |        |       |        |        |        |        |        |        |       |       |               | N/A       |                  |         |           |        |
| 1                    | 2  | Tender process                  |       |       |        |       |        |        |        |        |        |        |       |       |               | N/A       |                  |         |           |        |
| 1                    | 3  | Construction                    |       |       |        |       |        |        |        |        |        |        |       |       |               | N/A       |                  |         |           |        |
| Projected/Actual ETD |    | Budget Type                     | Jul12 | Aug12 | Sep12  | Oct12 | Nov12  | Dec12  | Jan13  | Feb13  | Mar13  | Apr13  | May13 | Jun13 | YTDJun        | Budget    | YTD Var          | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital                         |       |       | 300000 |       | 300000 | 300000 | 600000 | 600000 | 700000 | 700000 |       |       | 3 500 000     | 3 500 000 | -3500000         | -100.0% | 3 500 000 | 100.0% |

**Cleaning Services**
**Project: pj-09-0027 - Refuse bins, traps, skips**
**Location:** Municipal area

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       |       |       |       |       |       |       | 34000 |       |       |       | 34 000        | 34 000 | -34000           | -100.0% | 34 000   | 100.0% |

**Project: pj-10-0126 - Vehicles Refuse: Replace CK37315**
**Location:** Municipal area

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13   | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |           | Notes (Activity) |         |           |        |
|----------------------|----|---------------------|-------|-------|-------|-------|-------|-------|---------|-------|-------|-------|-------|-------|---------------|-----------|------------------|---------|-----------|--------|
| 1                    | 1  | Procurement process |       |       |       |       |       |       |         |       |       |       |       |       |               | N/A       |                  |         |           |        |
| 1                    | 2  | Delivery/collection |       |       |       |       |       |       |         |       |       |       |       |       |               | N/A       |                  |         |           |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13   | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget    | YTD Var          | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       |       |       |       |       | 1900000 |       |       |       |       |       | 1 900 000     | 1 900 000 | -1900000         | -100.0% | 1 900 000 | 100.0% |

**Project: pj-11-0059 - Equipment Refuse Removal: Global amount**

**Location:** Municipal area

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       |       | 20000 |       |       | 20000 |       | 11500 |       |       |       | 51 500        | 51 500           | -51500  | -100.0% | 51 500   | 100.0% |

**Project: pj-12-0026 - Refuse: Upgrading Recycling Plant**

**Location:** Municipal area

| Grp                  | No | Activity                   | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13  | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|----------------------------|-------|-------|-------|-------|-------|-------|-------|-------|--------|-------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Pre-investigation          |       |       |       |       |       |       |       |       |        |       |       |       | N/A           |                  |         |         |          |        |
| 1                    | 2  | Planning and documentation |       |       |       |       |       |       |       |       |        |       |       |       | N/A           |                  |         |         |          |        |
| 1                    | 3  | Procurement process        |       |       |       |       |       |       |       |       |        |       |       |       | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type                | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13  | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                    |       |       |       | 30000 |       |       |       |       | 150000 |       | 20000 |       | 200 000       | 200 000          | -200000 | -100.0% | 200 000  | 100.0% |

## Corporate Services

### Corporate Services General

**Project:** pj-09-0021ad - Equipment Corporate

**Location:** Municipal area

**Notes:** 2010/11 fin year: Subdivided - see projects 10-0141, 10-0142 and 10-0143

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       |       |       |       | 28000 |       |       |       |       |       | 25240 | 53 240        | 53 240 | -53240           | -100.0% | 53 240   | 100.0% |

**Project:** pj-12-0037 - MSIG: Preparation for an Organisation and Work Study

**Location:** Municipal area

| Grp                  | No | Activity       | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|----------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Implementation |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type    | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Operating      |       |       |       |       |       |       | 25000 |       |       |       |       | 25000 | 50 000        | 50 000 | -50000           | -100.0% | 50 000   | 100.0% |

### Administration: Properties and Contracts

**Project:** pj-09-0024 - Halls and buildings: Sundry equipment Swartland Halls

**Location:** Municipal area

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       |       |       |       | 50000 |       |       |       |       |       | 50000 | 100 000       | 100 000 | -100000          | -100.0% | 100 000  | 100.0% |

### Communication and Public Relations

**Project:** pj-09-0166 - Libraries: Chatsworth Toilet and fencing

**Location:** Chatsworth

| Grp  | No | Activity | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |
|--|----|----------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|------------------|
| 1  | 1  | See note |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |                  |
| S/Notes: Funds were not received form PGWC |    |          |       |       |       |       |       |       |       |       |       |       |       |       |               |                  |

## Development Services

### Development Services General

**Project:** pj-11-0097 - Equipment Development Services

**Location:** Municipal area

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       | 10000 | 30000 | 30000 | 30000 | 30000 | 30000 | 30000 | 30000 | 30000 | 22600 | 272 600       | 272 600 | -272600          | -100.0% | 272 600  | 100.0% |

## Housing

**Project:** pj-10-0013 - Housing Klippiesdal

**Location:** Riebeek-Wes

| Grp   | No | Activity                          | Jul12 | Aug12 | Sep12  | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|---|----|-----------------------------------|-------|-------|--------|-------|--------|-------|-------|-------|-------|-------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1   | 1  | Upgrading of hall at show grounds |       |       |        |       |        |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| 1   | 2  | Demolition of houses              |       |       |        |       |        |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| 1   | 3  | Construction of houses            |       |       |        |       |        |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| 1   | 4  | Fencing                           |       |       |        |       |        |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| S/Notes: Constructruction dependend on funding from DHS |    |                                   |       |       |        |       |        |       |       |       |       |       |       |       |               |                  |         |         |          |        |
| Projected/Actual ETD                                    |    | Budget Type                       | Jul12 | Aug12 | Sep12  | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow                                     |    | Capital                           |       |       | 150000 |       | 200000 |       |       |       | 50000 |       |       |       | 400 000       | 400 000          | -400000 | -100.0% | 400 000  | 100.0% |

**Project:** pj-10-0014 - Housing Riverlands: Services

**Location:** Riverlands

| Grp  | No | Activity                         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13  | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|--|----|----------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|--------|-------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1  | 1  | Application individual subsidies |       |       |       |       |       |       |       |       |        |       |       |       | N/A           |                  |         |         |          |        |
| 1  | 2  | Approval of subsidies            |       |       |       |       |       |       |       |       |        |       |       |       | N/A           |                  |         |         |          |        |
| 1  | 3  | Tender process                   |       |       |       |       |       |       |       |       |        |       |       |       | N/A           |                  |         |         |          |        |
| 1  | 4  | Installation of services         |       |       |       |       |       |       |       |       |        |       |       |       | N/A           |                  |         |         |          |        |
| 1  | 5  | Transfer of properties           |       |       |       |       |       |       |       |       |        |       |       |       | N/A           |                  |         |         |          |        |
| S/Notes: Installation of services dependend on approval of subsidies |    |                                  |       |       |       |       |       |       |       |       |        |       |       |       |               |                  |         |         |          |        |
| Projected/Actual ETD   |    | Budget Type                      | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13  | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                          |       |       |       |       |       |       |       |       | 150000 |       |       |       | 150 000       | 150 000          | -150000 | -100.0% | 150 000  | 100.0% |

## Valuations

**Project:** pj-10-0008 - Valuation - General

**Location:** Municipal area

| Grp                  | No | Activity           | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |       |          |       |
|----------------------|----|--------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|-------|----------|-------|
| 1                    | 1  | Complete valuation |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |       |          |       |
| Projected/Actual ETD |    | Budget Type        | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var % | Year Bal | Bal % |
| Projected Cash Flow  |    | Operating          |       |       |       |       |       |       |       |       |       |       |       |       |               |        |                  | 0%    |          | 0%    |



## Electrical Engineering Services

### Electrical Engineering Services General

**Project:** pj-09-0195 - Vehicles Electricity: Replace CK17699 (Truck)

**Location:** Municipal area

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process |       |       |       |       |        |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| 1                    | 2  | Delivery/collection |       |       |       |       |        |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       |       |       | 400000 |       |       |       |       |       |       |       | 400 000       | 400 000 | -400000          | -100.0% | 400 000  | 100.0% |

**Project:** pj-11-0063 - Vehicles Electricity: Replace CK17700 (cherry picker)

**Location:** Municipal area

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process |       |       |       |       |        |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| 1                    | 2  | Delivery/collection |       |       |       |       |        |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       |       |       | 350000 |       |       |       |       |       |       |       | 350 000       | 350 000 | -350000          | -100.0% | 350 000  | 100.0% |

**Project:** pj-11-0096 - Equipment Electricity

**Location:** Municipal area

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       | 20000 | 70000 | 20000 |       |       | 70000 | 70000 | 70000 | 70000 | 70000 | 460 000       | 460 000 | -460000          | -100.0% | 460 000  | 100.0% |

### Electricity Operations, Maintenance and Construction

**Project:** pj-10-0031 - Electricity: New Klipfontein Regional Substation (KRS)

**Location:** Malmesbury

| Grp                  | No | Activity                  | Jul12 | Aug12  | Sep12  | Oct12  | Nov12 | Dec12 | Jan13 | Feb13   | Mar13  | Apr13  | May13 | Jun13 | Activity Type |           | Notes (Activity) |         |           |        |
|----------------------|----|---------------------------|-------|--------|--------|--------|-------|-------|-------|---------|--------|--------|-------|-------|---------------|-----------|------------------|---------|-----------|--------|
| 1                    | 1  | Procurement process       |       |        |        |        |       |       |       |         |        |        |       |       |               | N/A       |                  |         |           |        |
| 1                    | 2  | Delivery and installation |       |        |        |        |       |       |       |         |        |        |       |       |               | N/A       |                  |         |           |        |
| Projected/Actual ETD |    | Budget Type               | Jul12 | Aug12  | Sep12  | Oct12  | Nov12 | Dec12 | Jan13 | Feb13   | Mar13  | Apr13  | May13 | Jun13 | YTDJun        | Budget    | YTD Var          | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital                   | 50000 | 100000 | 100000 | 100000 |       |       |       | 2000000 | 500000 | 150000 |       |       | 3 000 000     | 3 000 000 | -3000000         | -100.0% | 3 000 000 | 100.0% |

**Project:** pj-10-0033 - Electricity: Supply Klipfontein Eskom Sub/KRS

**Location:** Municipal area

| Grp                  | No | Activity                  | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13  | Mar13  | Apr13  | May13  | Jun13 | Activity Type |           | Notes (Activity) |         |           |        |
|----------------------|----|---------------------------|-------|-------|-------|-------|--------|-------|-------|--------|--------|--------|--------|-------|---------------|-----------|------------------|---------|-----------|--------|
| 1                    | 1  | Procurement process       |       |       |       |       |        |       |       |        |        |        |        |       |               | N/A       |                  |         |           |        |
| 1                    | 2  | Delivery and installation |       |       |       |       |        |       |       |        |        |        |        |       |               | N/A       |                  |         |           |        |
| Projected/Actual ETD |    | Budget Type               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13  | Mar13  | Apr13  | May13  | Jun13 | YTDJun        | Budget    | YTD Var          | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital                   |       |       |       |       | 500000 |       |       | 500000 | 500000 | 500000 | 500000 |       | 2 500 000     | 2 500 000 | -2500000         | -100.0% | 2 500 000 | 100.0% |

**Project: pj-10-0097 - Electricity: Micro Excavator**
**Location:** Municipal area

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12  | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------|-------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process |       |       |       |       |       |        |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| 1                    | 2  | Delivery/collection |       |       |       |       |       |        |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12  | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       |       |       |       | 350000 |       |       |       |       |       |       | 350 000       | 350 000 | -350000          | -100.0% | 350 000  | 100.0% |

**Project: pj-12-0002 - Electricity MV Network: Upgrade cable networks and regional substations - Wesbank**
**Location:** Wesbank

| Grp                  | No | Activity                  | Jul12 | Aug12 | Sep12 | Oct12  | Nov12  | Dec12  | Jan13 | Feb13   | Mar13  | Apr13  | May13  | Jun13 | Activity Type |           | Notes (Activity) |         |           |        |
|----------------------|----|---------------------------|-------|-------|-------|--------|--------|--------|-------|---------|--------|--------|--------|-------|---------------|-----------|------------------|---------|-----------|--------|
| 1                    | 1  | Procurement process       |       |       |       |        |        |        |       |         |        |        |        |       | N/A           |           |                  |         |           |        |
| 1                    | 2  | Delivery and installation |       |       |       |        |        |        |       |         |        |        |        |       | N/A           |           |                  |         |           |        |
| Projected/Actual ETD |    | Budget Type               | Jul12 | Aug12 | Sep12 | Oct12  | Nov12  | Dec12  | Jan13 | Feb13   | Mar13  | Apr13  | May13  | Jun13 | YTDJun        | Budget    | YTD Var          | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital                   |       |       |       | 500000 | 500000 | 500000 |       | 1000000 | 300000 | 300000 | 300000 |       | 3 400 000     | 3 400 000 | -3400000         | -100.0% | 3 400 000 | 100.0% |

**Project: pj-12-0003 - Electricity LV lines/network: Replace obsolete low voltage lines - Bergzicht and Wesbank**
**Location:** Various locations

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| 1                    | 2  | Construction        |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       | 40000 | 40000 | 40000 | 40000 | 40000 | 40000 | 40000 | 40000 | 40000 | 40000 | 400 000       | 400 000 | -400000          | -100.0% | 400 000  | 100.0% |

**Project: pj-12-0004 - Electricity: Replace proprietary prepaid meters - Darling, Malmesbury and Moorreesburg**
**Location:** Various locations

| Grp                  | No | Activity     | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|--------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Installation |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type  | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital      |       | 10000 | 10000 | 10000 | 10000 | 10000 | 10000 | 10000 | 10000 | 10000 | 10000 |       | 100 000       | 100 000 | -100000          | -100.0% | 100 000  | 100.0% |

**Project: pj-12-0005 - Electricity: Upgrade supply line 1 - Renew supply line from Eskom**
**Location:** Moorreesburg

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13  | Apr13  | May13  | Jun13 | Activity Type |           | Notes (Activity) |         |           |        |
|----------------------|----|---------------------|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|--------|-------|---------------|-----------|------------------|---------|-----------|--------|
| 1                    | 1  | Procurement process |       |       |       |       |       |       |       |       |        |        |        |       |               | N/A       |                  |         |           |        |
| 1                    | 2  | Delivery/collection |       |       |       |       |       |       |       |       |        |        |        |       |               | N/A       |                  |         |           |        |
| 1                    | 3  | Construction        |       |       |       |       |       |       |       |       |        |        |        |       |               | N/A       |                  |         |           |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13  | Apr13  | May13  | Jun13 | YTDJun        | Budget    | YTD Var          | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       |       |       |       |       |       |       | 500000 | 300000 | 200000 |       | 1 000 000     | 1 000 000 | -1000000         | -100.0% | 1 000 000 | 100.0% |

**Project: pj-12-0006 - Electricity MV Network: Upgrade supply line to sewerage plant****Location:** Moorreesburg

| Grp                  | No | Activity                  | Jul12 | Aug12 | Sep12 | Oct12  | Nov12  | Dec12 | Jan13 | Feb13  | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------------|-------|-------|-------|--------|--------|-------|-------|--------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process       |       |       |       |        |        |       |       |        |       |       |       |       | N/A           |         |                  |         |          |        |
| 1                    | 2  | Delivery and installation |       |       |       |        |        |       |       |        |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type               | Jul12 | Aug12 | Sep12 | Oct12  | Nov12  | Dec12 | Jan13 | Feb13  | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                   |       |       |       | 200000 | 300000 |       |       | 200000 |       |       |       |       | 700 000       | 700 000 | -700000          | -100.0% | 700 000  | 100.0% |

**Project: pj-12-0007 - Electricity LV lines/network: Replace obsolete LV lines****Location:** Moorreesburg

| Grp                  | No | Activity                  | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process       |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| 1                    | 2  | Delivery and installation |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                   |       | 20000 | 20000 | 20000 | 20000 | 20000 | 20000 | 20000 | 65000 | 65000 | 65000 | 65000 | 400 000       | 400 000 | -400000          | -100.0% | 400 000  | 100.0% |

**Project: pj-12-0008 - Electricity MV Network: Replace switchgear and substations - Darling North, East and industrial area****Location:** Darling

| Grp                  | No | Activity                  | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13  | Mar13  | Apr13 | May13 | Jun13 | Activity Type |           | Notes (Activity) |         |           |        |
|----------------------|----|---------------------------|-------|-------|-------|-------|--------|-------|-------|--------|--------|-------|-------|-------|---------------|-----------|------------------|---------|-----------|--------|
| 1                    | 1  | Procurement process       |       |       |       |       |        |       |       |        |        |       |       |       |               | N/A       |                  |         |           |        |
| 1                    | 2  | Delivery and installation |       |       |       |       |        |       |       |        |        |       |       |       |               | N/A       |                  |         |           |        |
| Projected/Actual ETD |    | Budget Type               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13  | Mar13  | Apr13 | May13 | Jun13 | YTDJun        | Budget    | YTD Var          | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital                   |       |       |       |       | 900000 |       |       | 200000 | 100000 |       |       |       | 1 200 000     | 1 200 000 | -1200000         | -100.0% | 1 200 000 | 100.0% |

**Project: pj-12-0009 - Electricity MV cables: Cable circuit Main sub to new Eskom substation****Location:** Darling

| Grp                  | No | Activity                  | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process       |       |       |       |       |        |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| 1                    | 2  | Delivery and installation |       |       |       |       |        |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                   |       |       |       |       | 300000 |       |       |       | 50000 |       |       |       | 350 000       | 350 000 | -350000          | -100.0% | 350 000  | 100.0% |

**Project: pj-12-0010 - Electricity: Main substation switchgear - extension for upgrading of supply****Location:** Yzerfontein

| Grp                  | No | Activity                  | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13  | Mar13  | Apr13  | May13  | Jun13 | Activity Type |           | Notes (Activity) |         |           |        |
|----------------------|----|---------------------------|-------|-------|-------|-------|-------|-------|-------|--------|--------|--------|--------|-------|---------------|-----------|------------------|---------|-----------|--------|
| 1                    | 1  | Procurement process       |       |       |       |       |       |       |       |        |        |        |        |       |               | N/A       |                  |         |           |        |
| 1                    | 2  | Delivery and installation |       |       |       |       |       |       |       |        |        |        |        |       |               | N/A       |                  |         |           |        |
| Projected/Actual ETD |    | Budget Type               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13  | Mar13  | Apr13  | May13  | Jun13 | YTDJun        | Budget    | YTD Var          | Var %   | Year Bal  | Bal %  |
| Projected Cash Flow  |    | Capital                   |       |       |       |       |       |       |       | 900000 | 100000 | 100000 | 100000 |       | 1 200 000     | 1 200 000 | -1200000         | -100.0% | 1 200 000 | 100.0% |

**Project: pj-12-0011 - Electricity: Replace mini substation C4**

**Location:** Yzerfontein

| Grp                  | No | Activity                  | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|---------------------------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Procurement process       |       |       |       |       |        |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| 1                    | 2  | Delivery and installation |       |       |       |       |        |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                   |       |       |       |       | 300000 |       |       |       | 50000 |       |       |       | 350 000       | 350 000          | -350000 | -100.0% | 350 000  | 100.0% |

**Project: pj-12-0012 - Electricity: SCADA System - Main substation Darling, Malmesbury and Moorreesburg**

**Location:** Various locations

| Grp                  | No | Activity                  | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13  | Feb13  | Mar13  | Apr13  | May13  | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|---------------------------|-------|-------|-------|-------|-------|-------|--------|--------|--------|--------|--------|-------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Procurement process       |       |       |       |       |       |       |        |        |        |        |        |       | N/A           |                  |         |         |          |        |
| 1                    | 2  | Delivery and installation |       |       |       |       |       |       |        |        |        |        |        |       | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13  | Feb13  | Mar13  | Apr13  | May13  | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                   |       |       |       |       |       |       | 300000 | 300000 | 100000 | 100000 | 100000 |       | 900 000       | 900 000          | -900000 | -100.0% | 900 000  | 100.0% |

### Information Management

**Project: pj-11-0100 - IT - MS Software**

**Location:** Municipal area

**Vote Nos:** [Capital]

| Grp                  | No | Activity                        | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12  | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|---------------------------------|-------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Microsoft software - purchasing |       |       |       |       |       |        |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type                     | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12  | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                         |       |       |       |       |       | 230000 |       |       |       |       |       |       | 230 000       | 230 000          | -230000 | -100.0% | 230 000  | 100.0% |

**Project: pj-11-0103 - IT - Xen**

**Location:** Municipal area

**Vote Nos:** [Capital]

| Grp                  | No | Activity              | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|-----------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Software - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type           | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital               |       |       |       |       | 80000 |       |       |       |       |       |       |       | 80 000        | 80 000           | -80000  | -100.0% | 80 000   | 100.0% |

**Project: pj-11-0104 - IT - Terminal replacements**

**Location:** Municipal area

**Vote Nos:** [Capital]

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       |       |       | 70000 |       |       |       |       |       |       |       | 70 000        | 70 000           | -70000  | -100.0% | 70 000   | 100.0% |

**Project: pj-11-0105 - IT - Scanner replacements****Location:** Municipal area**Vote Nos:** [Capital]

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       |       |       |       |       | 20000 |       |       |       |       |       | 20 000        | 20 000 | -20000           | -100.0% | 20 000   | 100.0% |

**Project: pj-11-0106 - IT - General capital****Location:** Municipal area**Vote Nos:** [Capital]

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                | 4000  | 4000  | 4000  | 4000  | 4000  | 4000  | 4000  | 4000  | 4000  | 4000  | 4000  | 11000 | 55 000        | 55 000 | -55000           | -100.0% | 55 000   | 100.0% |

**Project: pj-11-0107 - IT - Wireless and fiber network****Location:** Municipal area**Vote Nos:** [Capital]

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       |       | 50000 |       |       |       | 50000 |       |       | 50000 |       | 150 000       | 150 000 | -150000          | -100.0% | 150 000  | 100.0% |

**Project: pj-12-0034 - IT - Backup sollution expansion****Location:** Municipal area**Vote Nos:** [Capital]

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       |       |       |       |       |       | 85000 |       |       |       |       | 85 000        | 85 000 | -85000           | -100.0% | 85 000   | 100.0% |

**Project: pj-12-0035 - IT - UPS equipment****Location:** Municipal area**Vote Nos:** [Capital]

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |        |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       |       |       | 100000 |       |       |       |       |       |       |       | 100 000       | 100 000 | -100000          | -100.0% | 100 000  | 100.0% |

**Project: pj-12-0036 - IT - Monitor replacement**

**Location:** Municipal area

**Vote Nos:** [Capital]

| Grp                  | No | Activity               | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                |       |       | 45000 |       |       |       |       |       |       |       |       |       | 45 000        | 45 000 | -45000           | -100.0% | 45 000   | 100.0% |

**Project: pj-12-0038 - MSIG: Upgrading of electronic document management system: Collaborator**

**Location:** Municipal area

| Grp                  | No | Activity       | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|----------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Implementation |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type    | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Operating      |       |       |       |       |       |       | 30000 |       |       |       |       | 44500 | 74 500        | 74 500 | -74500           | -100.0% | 74 500   | 100.0% |

## Financial Services

### Financial Services General

Project: pj-09-0021af - Equipment Financial

Location: Municipal area

| Grp                  | No | Activity                         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|----------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Equipment/appliance - purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |        |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type                      | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                          |       |       |       |       | 10000 |       | 10000 |       | 10000 |       | 15980 |       | 45 980        | 45 980 | -45980           | -100.0% | 45 980   | 100.0% |

Project: pj-11-0067 - Vehicles Finance: Replace CK20255

Location: Municipal area

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12 | Oct12  | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|---------------------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process |       |       |       |        |       |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| 1                    | 2  | Delivery/collection |       |       |       |        |       |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12 | Oct12  | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       |       | 130000 |       |       |       |       |       |       |       |       | 130 000       | 130 000 | -130000          | -100.0% | 130 000  | 100.0% |

### Asset and Vehicle Management

Project: pj-10-0152 - MSIG: New Asset Management Register

Location: Municipal area

| Grp                  | No | Activity       | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|----------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Implementation |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type    | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Operating      |       |       |       |       | 30000 |       | 33000 | 33000 | 33000 | 33000 | 33000 | 33000 | 228 000       | 228 000 | -228000          | -100.0% | 228 000  | 100.0% |

### Reporting and Policy

Project: pj-11-0108 - MSIG: Completion of financial statements according to GRAP standards

Location: Municipal area

| Grp                  | No | Activity       | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|----------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Implementation |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type    | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Operating      | 50000 | 50000 |       |       |       |       |       |       |       |       |       | 50000 | 150 000       | 150 000 | -150000          | -100.0% | 150 000  | 100.0% |

## Protection Services

### Operational Services

**Project:** pj-10-0075 - Traffic Offices Malmesbury - Upgrade of inquiry point

**Location:** Malmesbury

| Grp                  | No | Activity                | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |        | Notes (Activity) |         |          |        |
|----------------------|----|-------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|------------------|---------|----------|--------|
| 1                    | 1  | Informal tender process |       |       |       |       |       |       |       |       |       |       |       |       |               | N/A    |                  |         |          |        |
| 1                    | 2  | Construction            |       |       |       |       |       |       |       |       |       |       |       |       |               | N/A    |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type             | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital                 |       |       |       |       |       | 40000 |       |       |       |       |       |       | 40 000        | 40 000 | -40000           | -100.0% | 40 000   | 100.0% |

**Project:** pj-10-0106 - Equipment Protection: Replacements i.t.o. asset register - Video camera speed fine unit

**Location:** Municipal area

| Grp                  | No | Activity              | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|-----------------------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process   |       |       |       |       |        |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| 1                    | 2  | Equipment- purchasing |       |       |       |       |        |       |       |       |       |       |       |       |               | N/A     |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type           | Jul12 | Aug12 | Sep12 | Oct12 | Nov12  | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital               |       |       |       |       | 127000 |       |       |       |       |       |       |       | 127 000       | 127 000 | -127000          | -100.0% | 127 000  | 100.0% |

**Project:** pj-10-0138 - Equipment Municipal Police

**Location:** Municipal area

| Grp | No | Activity              | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |  |  |  |
|-----|----|-----------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|------------------|--|--|--|
| 1   | 1  | Equipment- purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |                  |  |  |  |

**Project:** pj-11-0082 - Vehicles Mun Police: Replace CK32761

**Location:** Municipal area

| Grp                  | No | Activity             | Jul12 | Aug12 | Sep12 | Oct12  | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|----------------------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process  |       |       |       |        |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| 1                    | 2  | Delivery/collection  |       |       |       |        |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| 1                    | 3  | Equipping of vehicle |       |       |       |        |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type          | Jul12 | Aug12 | Sep12 | Oct12  | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital              |       |       |       | 210000 | 10000 |       |       |       |       |       |       |       | 220 000       | 220 000 | -220000          | -100.0% | 220 000  | 100.0% |

**Project:** pj-11-0083 - Vehicles Mun Police: Replace CK10492

**Location:** Municipal area

| Grp                  | No | Activity             | Jul12 | Aug12 | Sep12 | Oct12  | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type |         | Notes (Activity) |         |          |        |
|----------------------|----|----------------------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|---------|------------------|---------|----------|--------|
| 1                    | 1  | Procurement process  |       |       |       |        |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| 1                    | 2  | Delivery/collection  |       |       |       |        |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| 1                    | 3  | Equipping of vehicle |       |       |       |        |       |       |       |       |       |       |       |       | N/A           |         |                  |         |          |        |
| Projected/Actual ETD |    | Budget Type          | Jul12 | Aug12 | Sep12 | Oct12  | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget  | YTD Var          | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital              |       |       |       | 210000 | 10000 |       |       |       |       |       |       |       | 220 000       | 220 000 | -220000          | -100.0% | 220 000  | 100.0% |



**Project: pj-12-0039 - Municipal Police - IT equipment****Location:** Municipal area

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12  | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|---------------------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Procurement process |       |       |        |       |       |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| 1                    | 2  | Delivery/collection |       |       |        |       |       |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12  | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital             |       |       | 120000 |       |       |       |       |       |       |       |       |       | 120 000       | 120 000          | -120000 | -100.0% | 120 000  | 100.0% |

**Project: pj-12-0040 - Municipal Police - Upgrade of facility (Wesbank Clinic)****Location:** Wesbank

| Grp                  | No | Activity            | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |       |          |       |
|----------------------|----|---------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|------------------|---------|-------|----------|-------|
| 1                    | 1  | Procurement process |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |                  |         |       |          |       |
| 1                    | 2  | Upgrading work      |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |                  |         |       |          |       |
| Projected/Actual ETD |    | Budget Type         | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var % | Year Bal | Bal % |
| Projected Cash Flow  |    | Capital             |       |       |       |       |       |       |       |       |       |       |       |       |               |                  |         | 0%    |          | 0%    |

**Fire and Emergency Services****Project: pj-10-0139 - Equipment Fire and Emergency Services****Location:** Municipal area

| Grp                  | No | Activity              | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | Activity Type | Notes (Activity) |         |         |          |        |
|----------------------|----|-----------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|------------------|---------|---------|----------|--------|
| 1                    | 1  | Equipment- purchasing |       |       |       |       |       |       |       |       |       |       |       |       | N/A           |                  |         |         |          |        |
| Projected/Actual ETD |    | Budget Type           | Jul12 | Aug12 | Sep12 | Oct12 | Nov12 | Dec12 | Jan13 | Feb13 | Mar13 | Apr13 | May13 | Jun13 | YTDJun        | Budget           | YTD Var | Var %   | Year Bal | Bal %  |
| Projected Cash Flow  |    | Capital               |       | 20000 |       |       |       |       |       | 15000 |       |       | 45000 |       | 80 000        | 80 000           | -80000  | -100.0% | 80 000   | 100.0% |

## Annexure 4

### Ward information for expenditure and service delivery

| Project Ref  | Project Description  | Budget    |            |           |         |         |
|--------------|--|-----------|------------|-----------|---------|---------|
|              |  | 2012/13   | 2013/14    | 2014/15   | 2015/16 | 2016/17 |
| WARDS 1 & 2  |  |           |            |           |         |         |
| pj-10-0043   | Sewerage: WWTW Koringberg  | 3 000 000 |            |           |         |         |
| pj-10-0038   | Water: Reservoir - Koringberg (0.25 MI)  | 100 000   | 500 000    |           |         |         |
| pj-12-0005   | Electricity: Upgrade supply line 1 - Renew supply line from Eskom                                    | 1 000 000 |            |           |         |         |
| pj-12-0006   | Electricity MV Network: Upgrade supply line to sewerage plant  | 700 000   |            |           |         |         |
| pj-12-0007   | Electricity LV lines/network: Replace obsolete LV lines  | 400 000   |            |           |         |         |
| pj-09-0069   | Sport: Gene Louw - Fencing   |           | 50 000     |           |         |         |
| WARDS 3 & 12 |  |           |            |           |         |         |
| pj-09-0042   | Sewerage pipe: Smuts Street Riebeek-Wes  |           |            | 1 200 000 |         |         |
| pj-10-0157   | Sewerage: Upgrading of WWTW - Riebeek Kasteel and Riebeek West                                       | 8 000 000 | 24 337 250 |           |         |         |
| pj-10-0013   | Housing Klippiessdal   | 400 000   |            |           |         |         |
| pj-11-0123   | Sport: Riebeek Wes Sports grounds (Lotto)  | 855 000   |            |           |         |         |
| pj-10-0040   | Water network: Riebeek West  |           | 400 000    |           |         |         |
| pj-11-0021   | Water reservoir - Riebeek West (1.0 ML)  | 1 500 000 |            |           |         |         |
| pj-09-0074   | Storm water Riebeek-Wes  | 300 000   |            |           |         |         |
| WARD 4       |  |           |            |           |         |         |
| pj-11-0027   | Sewerage: Flow meters for Chatsworth/Riverlands pump stations  | 200 000   |            |           |         |         |
| pj-11-0095   | Sewerage: Chatsworth sewerage works (design work and determination of standards)                     | 200 000   | 2 500 000  |           |         |         |
| pj-09-0166   | Libraries: Chatsworth Toilet and fencing   | 116 000   |            |           |         |         |
| pj-10-0014   | Housing Riverlands: Services   | 150 000   |            |           |         |         |
| pj-12-0023   | Water: Chatsworth new reservoir  | 200 000   | 1 250 000  |           |         |         |
| WARDS 5 & 6  |  |           |            |           |         |         |
| pj-10-0044   | Sewerage: Darling sewerage works (planning and design)   | 500 000   | 1 000 000  | 7 000 000 |         |         |
| pj-10-0010   | CCTV Camera System Yzerfontein   |           | 40 000     |           |         |         |
| pj-12-0008   | Electricity MV Network: Replace switchgear and substations - Darling North, East and industrial area | 1 200 000 |            |           |         |         |
| pj-12-0009   | Electricity MV cables: Cable circuit Main sub to new Eskom substation                                | 350 000   |            |           |         |         |
| pj-12-0010   | Electricity: Main substation switchgear - extension for upgrading of supply                          | 1 200 000 |            |           |         |         |
| pj-12-0011   | Electricity: Replace mini substation C4  | 350 000   |            |           |         |         |

| Project Ref                    | Project Description  | Budget     |            |            |            |            |
|--------------------------------|--|------------|------------|------------|------------|------------|
|                                |  | 2012/13    | 2013/14    | 2014/15    | 2015/16    | 2016/17    |
| WARD 7                         |  |            |            |            |            |            |
| pj-12-0017                     | Cemeteries: Fencing Kalbaskraal  | 180 000    |            |            |            |            |
| pj-11-0122                     | Sport: Kalbaskraal Sports grounds (Lotto)  | 484 000    |            |            |            |            |
| WARDS 8, 9 & 11                |  |            |            |            |            |            |
| pj-10-0078                     | Main Road 25   | 1 700 000  |            |            |            |            |
| pj-12-0018                     | Sport: Fencing Dieprivier Sport Grounds  | 166 921    |            |            |            |            |
| pj-12-0002                     | Electricity MV Network: Upgrade cable networks and regional substations - Wesbank        | 3 400 000  |            |            |            |            |
| pj-12-0019                     | Sport: Ilinge Lethu Community Gym  | 311 512    |            |            |            |            |
| WARD 10                        |  |            |            |            |            |            |
| pj-10-0075                     | Traffic Offices Malmesbury - Upgrade of inquiry point                                    | 40 000     |            |            |            |            |
| pj-10-0041                     | Water: Panorama pump station   | 450 000    |            |            |            |            |
| VARIOUS WARDS                  |  |            |            |            |            |            |
| pj-09-0001                     | Sewerage: WWTW Malmesbury  | 25 806 970 | 4 984 750  |            |            |            |
| pj-09-0066                     | Cemeteries: Fencing Malmesbury (Old town)  | 158 500    |            |            |            |            |
| pj-10-0031                     | Electricity: New Klipfontein Regional Substation (KRS)                                   | 3 000 000  |            |            |            |            |
| pj-12-0003                     | Electricity LV lines/network: Replace obsolete low voltage lines - Bergzicht and Wesbank | 400 000    |            |            |            |            |
| pj-12-0004                     | Electricity: Replace proprietary prepaid meters - Darling, Malmesbury and Moorreesburg   | 100 000    |            |            |            |            |
| pj-12-0012                     | Electricity: SCADA System - Main substation Darling, Malmesbury and Moorreesburg         | 900 000    |            |            |            |            |
| ALL WARDS                      |  |            |            |            |            |            |
| Roads, streets and storm water |  |            |            |            |            |            |
| pj-09-0004                     | Roads Swartland: Resealing of roads  |            | 15 000 000 |            | 17 100 000 |            |
| pj-11-0032                     | Roads Swartland: Upgrading   | 8 466 000  |            | 16 208 000 |            | 18 200 000 |
| pj-11-0060                     | Equipment Streets and Storm Water: Global amount   | 96 113     | 221 413    | 130 000    | 71 968     | 251 534    |
| -                              | Vehicles Roads: Replace obsolete vehicles  | 1 700 000  |            | 2 300 000  | 1 890 000  |            |
| pj-09-0009                     | Storm water: Upgrading of old networks (Swartland)                                       | 600 000    | 650 000    | 700 000    | 750 000    | 800 000    |
| -                              | Vehicles Storm water: Replace obsolete vehicles  |            |            |            |            | 1 400 000  |
| Refuse removal and cleansing   |  |            |            |            |            |            |
| pj-09-0027                     | Refuse bins, traps, skips  | 34 000     | 37 400     | 41 140     | 48 000     | 50 000     |
| pj-11-0059                     | Equipment Refuse Removal: Global amount  | 51 500     | 51 500     | 51 500     | 51 500     | 51 500     |
| -                              | Vehicles Refuse: Replace obsolete vehicles   | 1 900 000  | 2 000 000  | 1 200 000  | 2 200 000  |            |
| pj-12-0026                     | Refuse: Upgrading Recycling Plant  | 200 000    | 2 500 000  |            |            |            |

| Project Ref  | Project Description                                       | Budget    |            |            |            |            |
|--|---|-----------|------------|------------|------------|------------|
|  |   | 2012/13   | 2013/14    | 2014/15    | 2015/16    | 2016/17    |
| Sewerage   |   |           |            |            |            |            |
| pj-09-0003   | Telemetry: New installations                              | 65 000    | 71 500     | 78 650     | 86 515     |            |
| pj-10-0114   | Equipment Sewerage  | 47 000    |            | 7 000      |            | 17 000     |
| -  | Vehicles Sewerage: Replace obsolete vehicles              | 1 860 000 | 1 500 000  | 1 600 000  |            |            |
| pj-12-0015   | Sewerage: Switching of pumps - Swartland                  | 100 000   |            |            |            |            |
| Municipal Manager and Council                                |   |           |            |            |            |            |
| pj-09-0021aa   | Equipment Council   | 12 947    | 13 594     | 14 274     | 14 988     | 15 737     |
| pj-09-0021ab   | Equipment Municipal Manager                               | 18 150    | 19 058     | 20 010     | 21 011     | 22 061     |
| Corporate Services   |   |           |            |            |            |            |
| pj-09-0021ad   | Equipment Corporate                                       | 53 240    | 55 902     | 58 697     | 61 632     | 64 714     |
| -  | Vehicles Corporate: Replace obsolete vehicles             |           |            |            | 1 050 000  |            |
| pj-09-0024   | Halls and buildings: Sundry equipment Swartland Halls     | 100 000   | 100 000    | 100 000    | 100 000    | 100 000    |
| Development Services   |   |           |            |            |            |            |
| pj-11-0097   | Equipment Development Services                            | 272 600   | 276 230    | 280 042    | 284 044    | 288 246    |
| -  | Vehicles Community Development: Replace obsolete vehicles |           |            |            | 300 000    |            |
| Electricity  |   |           |            |            |            |            |
| pj-11-0096   | Equipment Electricity                                     | 460 000   | 465 500    | 471 275    | 477 339    | 483 706    |
| -  | Vehicles Electricity: Replace obsolete vehicles           | 750 000   | 980 000    | 850 000    | 1 500 000  |            |
| pj-09-0044   | Electricity networks: New infrastructure                  |           | 10 000 000 | 10 000 000 | 11 000 000 | 11 000 000 |
| pj-10-0032   | Electricity: Supply Klipfontein regional sub/Tosca        |           | 1 200 000  |            |            |            |
| pj-10-0033   | Electricity: Supply Klipfontein Eskom Sub/KRS             | 2 500 000 |            |            |            |            |
| pj-10-0097   | Electricity: Micro Excavator                              | 350 000   |            |            |            |            |
| pj-11-0036   | Electricity: Replace old mobile generator                 |           |            | 800 000    |            |            |
| -  | IT hardware and software                                  | 835 000   | 150 000    | 150 000    | 150 000    | 150 000    |
| Financial Services   |   |           |            |            |            |            |
| pj-09-0021af   | Equipment Financial                                       | 45 980    | 48 279     | 50 693     | 53 228     | 55 889     |
| -  | Vehicles Finance: Replace obsolete vehicles               | 130 000   |            | 540 000    |            |            |
| Civil Services, cemeteries, parks, buildings and maintenance |   |           |            |            |            |            |
| pj-09-0021ac   | Equipment Civil Services                                  | 173 030   | 181 682    | 190 766    | 200 304    | 210 319    |
| pj-10-0045   | Cemeteries: Grave box for collapsing graves               | 120 000   |            |            |            |            |
| -  | Vehicles Building Maintenance: Replace obsolete vehicles  | 180 000   |            |            |            |            |
| pj-12-0016   | Equipment Building and Maintenance                        | 48 000    |            |            |            |            |
| pj-11-0058   | Equipment Parks: Global amount                            | 470 000   | 125 000    | 280 000    | 217 000    | 316 000    |
| -  | Vehicles Parks: Replace obsolete vehicles                 | 610 000   |            | 350 000    |            |            |

| Project Ref         | Project Description   | Budget     |            |            |            |            |
|---------------------|---|------------|------------|------------|------------|------------|
|                     |   | 2012/13    | 2013/14    | 2014/15    | 2015/16    | 2016/17    |
| Protection Services |   |            |            |            |            |            |
| pj-10-0106          | Equipment Protection: Replacements i.t.o. asset register - Video camera speed fine unit | 127 000    |            |            |            |            |
| pj-10-0138          | Equipment Municipal Police  | 251 000    | 377 050    | 383 403    | 390 073    | 397 076    |
| -                   | Vehicles Mun Police: Replace obsolete vehicles  | 440 000    |            | 240 000    | 500 000    | 960 000    |
| pj-12-0039          | Municipal Police - IT equipment   | 120 000    |            |            |            |            |
| pj-10-0139          | Equipment Fire and Emergency Services   | 80 000     | 80 000     | 80 000     | 80 000     | 80 000     |
| -                   | Vehicles Fire Services: Replace obsolete vehicles                                       |            |            |            | 1 400 000  |            |
| Water               |   |            |            |            |            |            |
| pj-11-0062          | Equipment Water: Global amount  | 163 000    | 97 000     | 68 000     | 94 000     | 129 800    |
| -                   | Vehicles Water: Replace obsolete vehicles   |            |            |            | 500 000    |            |
| pj-12-0013          | Water: Upgrading/Replacement water reticulation network                                 | 2 000 000  | 2 200 000  | 2 420 000  | 2 662 000  | 2 928 200  |
| pj-12-0022          | Water: Secondary Chlorination   | 100 000    |            |            |            |            |
| pj-12-0024          | Water: Conservation and Demand Management   | 3 500 000  |            |            |            |            |
| TOTAL               |   | 86 848 463 | 74 563 107 | 48 388 449 | 43 888 600 | 38 966 782 |